



STAR MICRONICS CO., LTD.

# FACT BOOK 2025 Third Quarter

スター精密 ファクトブック 2025年 第3四半期（証券コード/Code：7718）

2025年11月12日  
November 12, 2025

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\*当資料は投資分析を目的として作成しておりますので、投資分析にのみご使用ください。This data is prepared for investors investigation. Please pay attention to use this data only for investment analysis.

\*\*"No updates"と付された頁は、2025年8月12日公表資料からデータ更新されていない頁となります。Pages marked with "No updates" have the same data in "FACT BOOK 2025" announced on August 12, 2025.

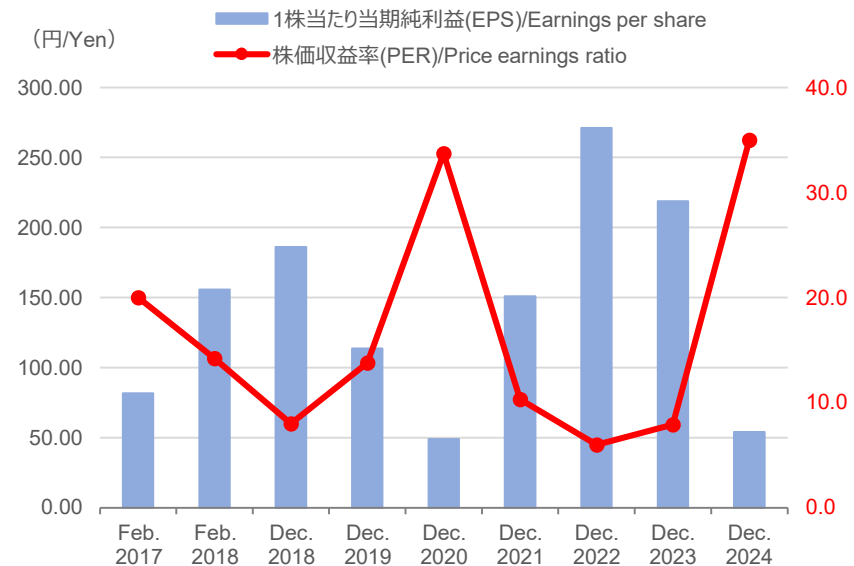
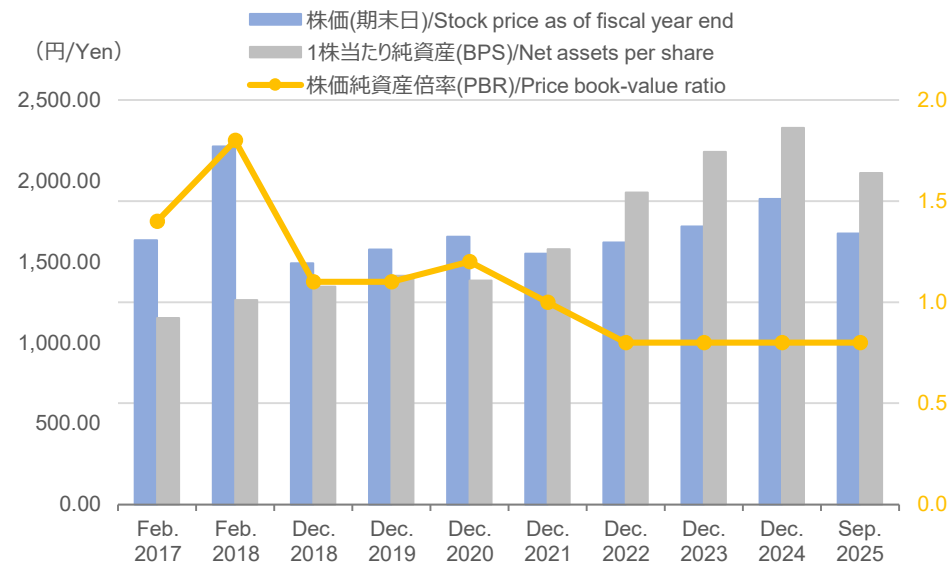
連結業績概況/ Consolidated Operating Results and Business Forecast

(百万円/Millions of Yen)

|                                                             |                                  | 第3四半期/Third quarter    |                            |                        |                            |                                      | 通期/Full-year           |                            |                                                          |                            |                                      |
|-------------------------------------------------------------|----------------------------------|------------------------|----------------------------|------------------------|----------------------------|--------------------------------------|------------------------|----------------------------|----------------------------------------------------------|----------------------------|--------------------------------------|
|                                                             |                                  | FY12/2024<br>実績/Actual |                            | FY12/2025<br>実績/Actual |                            |                                      | FY12/2024<br>実績/Actual |                            | FY12/2025<br>予想（8/12発表）<br>FCST (Announced on August 12) |                            |                                      |
|                                                             |                                  | 金額<br>Amount           | 利益率<br>Income ratio<br>(%) | 金額<br>Amount           | 利益率<br>Income ratio<br>(%) | 対前期比<br>Rate of change<br>YoY<br>(%) | 金額<br>Amount           | 利益率<br>Income ratio<br>(%) | 金額<br>Amount                                             | 利益率<br>Income ratio<br>(%) | 対前期比<br>Rate of change<br>YoY<br>(%) |
| 売上高/Net sales                                               | 工作機械/Machine Tools               | 38,345                 |                            | 39,994                 |                            | 4.3                                  | 51,419                 |                            | 53,800                                                   |                            | 4.6                                  |
|                                                             | 特機/Special Products              | 9,702                  |                            | 11,647                 |                            | 20.1                                 | 13,574                 |                            | 16,300                                                   |                            | 20.1                                 |
|                                                             | 合計/Total                         | 48,047                 |                            | 51,642                 |                            | 7.5                                  | 64,994                 |                            | 70,100                                                   |                            | 7.9                                  |
| 営業利益/Operating income                                       | 工作機械/Machine Tools               | 4,160                  | 10.8                       | 4,417                  | 11.0                       | 6.2                                  | 5,047                  | 9.8                        | 4,850                                                    | 9.0                        | (3.9)                                |
|                                                             | 特機/Special Products              | 616                    | 6.4                        | 1,252                  | 10.8                       | 103.1                                | 885                    | 6.5                        | 1,850                                                    | 11.3                       | 109.0                                |
|                                                             | 消去又は全社/Eliminations or Corporate | (1,467)                |                            | (1,910)                |                            |                                      | (1,911)                |                            | (2,500)                                                  |                            |                                      |
|                                                             | 合計/Total                         | 3,309                  | 6.9                        | 3,759                  | 7.3                        | 13.6                                 | 4,021                  | 6.2                        | 4,200                                                    | 6.0                        | 4.4                                  |
| 経常利益/Ordinary income                                        |                                  | 3,642                  | 7.6                        | 3,982                  | 7.7                        | 9.3                                  | 4,515                  | 6.9                        | 4,400                                                    | 6.3                        | (2.6)                                |
| 親会社株主に帰属する当期純利益/Net income attributable to owners of parent |                                  | 1,563                  | 3.3                        | 2,731                  | 5.3                        | 74.7                                 | 1,855                  | 2.9                        | 3,100                                                    | 4.4                        | 67.1                                 |

|                     |       |         |         |         |         |
|---------------------|-------|---------|---------|---------|---------|
| 為替レート/Exchange rate | US \$ | ¥151.28 | ¥148.23 | ¥151.57 | ¥146.81 |
|                     | EUR   | ¥164.39 | ¥165.54 | ¥163.94 | ¥166.08 |
|                     | GBP   | ¥193.12 | ¥194.69 | ¥193.68 | ¥193.79 |

## 株価指標 / Stock Index



|                                           | Feb. 2017 | Feb. 2018 | Dec. 2018 | Dec. 2019 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 | Sep. 2025 |
|-------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 株価(期末日)/Stock price as of fiscal year end | 1,633.00  | 2,213.00  | 1,491.00  | 1,575.00  | 1,654.00  | 1,549.00  | 1,619.00  | 1,719.00  | 1,888.00  | 1,674.00  |
| 1株当たり当期純利益(EPS)/Earnings per share        | 81.77     | 155.68    | 186.04    | 113.72    | 49.07     | 150.83    | 271.14    | 218.89    | 53.99     | 67.12     |
| 1株当たり純資産(BPS)/Net assets per share        | 1,151.40  | 1,263.15  | 1,345.08  | 1,413.50  | 1,383.41  | 1,576.64  | 1,928.77  | 2,178.54  | 2,327.02  | 2,049.38  |
| 株価収益率(PER)/Price earnings ratio           | 20.0      | 14.2      | 8.0       | 13.8      | 33.7      | 10.3      | 6.0       | 7.9       | 35.0      | -         |
| 株価純資産倍率(PBR)/Price book-value ratio       | 1.4       | 1.8       | 1.1       | 1.1       | 1.2       | 1.0       | 0.8       | 0.8       | 0.8       | 0.8       |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

## 連結貸借対照表 / Consolidated Balance Sheets

(千円/Thousands of Yen)

| 資産の部/Assets                                        | Feb. 2017         | Feb. 2018         | Dec. 2018         | Dec. 2019         | Dec. 2020         | Dec. 2021         | Dec. 2022         | Dec. 2023         | Dec. 2024         | Sep. 2025          |
|----------------------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <b>流動資産/Total current assets</b>                   | <b>53,171,760</b> | <b>59,634,430</b> | <b>59,914,206</b> | <b>56,830,234</b> | <b>54,892,757</b> | <b>65,706,710</b> | <b>80,072,720</b> | <b>73,356,942</b> | <b>68,329,773</b> | <b>87,128,382</b>  |
| 現金及び預金/Cash and deposits                           | 20,777,539        | 22,072,044        | 20,879,679        | 20,158,296        | 23,367,293        | 27,575,626        | 30,069,164        | 29,721,934        | 23,619,570        | 37,838,525         |
| 受取手形及び売掛金/Trade notes and accounts receivable      | 14,209,376        | 16,955,708        | 18,756,178        | 14,390,556        | 14,295,774        | 18,553,333        | 22,749,935        | 18,594,767        | 20,170,101        | 22,456,096         |
| 有価証券/Securities                                    | -                 | 1,000,000         | 500,000           | 500,000           | 1,895,760         | -                 | 34,278            | -                 | -                 | -                  |
| 商品及び製品/Merchandise and finished goods              | 10,698,809        | 10,239,928        | 10,047,819        | 12,750,263        | 8,259,947         | 9,558,322         | 14,361,778        | 14,542,598        | 14,169,299        | 15,878,735         |
| 仕掛品/Work in process                                | 3,611,188         | 4,250,464         | 4,539,076         | 4,486,083         | 3,422,980         | 4,620,202         | 6,578,912         | 4,276,374         | 4,714,009         | 6,035,411          |
| 原材料及び貯蔵品/Raw materials and supplies                | 2,102,186         | 2,638,195         | 3,195,901         | 2,902,351         | 2,440,604         | 3,644,476         | 4,146,484         | 2,943,701         | 3,683,213         | 3,399,662          |
| 繰延税金資産/Deferred tax assets                         | 158,262           | 663,986           | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  |
| その他/Other                                          | 1,688,797         | 1,958,947         | 2,137,540         | 1,754,218         | 1,319,450         | 1,891,617         | 2,264,776         | 3,475,268         | 2,089,074         | 1,644,446          |
| 貸倒引当金/Allowance for doubtful accounts              | (74,401)          | (144,844)         | (141,988)         | (111,535)         | (109,053)         | (136,868)         | (132,608)         | (197,701)         | (115,494)         | (124,496)          |
| <b>固定資産/Total non-current assets</b>               | <b>15,178,862</b> | <b>17,728,553</b> | <b>20,021,005</b> | <b>19,563,547</b> | <b>16,729,073</b> | <b>16,653,847</b> | <b>19,465,910</b> | <b>20,041,602</b> | <b>24,454,865</b> | <b>30,159,348</b>  |
| <b>有形固定資産/Total property, plant and equipment</b>  | <b>12,925,854</b> | <b>14,076,227</b> | <b>15,521,032</b> | <b>15,541,339</b> | <b>14,271,791</b> | <b>14,309,087</b> | <b>15,696,456</b> | <b>15,902,946</b> | <b>19,321,624</b> | <b>24,505,356</b>  |
| 建物及び構築物/Buildings and structures, net              | 5,564,379         | 4,940,901         | 8,369,154         | 7,580,972         | 7,991,788         | 7,507,511         | 7,384,989         | 7,261,093         | 7,086,884         | 7,383,422          |
| 機械装置及び運搬具/Machinery, equipment and vehicles, net   | 3,347,167         | 2,749,658         | 3,098,228         | 3,326,034         | 2,645,922         | 2,462,171         | 3,332,228         | 3,343,966         | 3,420,113         | 3,251,800          |
| 工具、器具及び備品/Tools, furniture and fixtures, net       | 894,530           | 887,413           | 1,415,613         | 1,193,557         | 1,035,799         | 1,073,662         | 1,350,231         | 1,354,520         | 1,488,769         | 1,319,846          |
| 土地/Land                                            | 2,984,099         | 2,747,404         | 2,553,740         | 2,048,347         | 1,889,231         | 1,892,487         | 2,008,241         | 2,488,800         | 2,491,261         | 2,749,858          |
| リース資産/Lease assets, net                            | 56,807            | 75,253            | 61,201            | 101,821           | 69,832            | 74,083            | 61,195            | 60,672            | 53,595            | 48,098             |
| 建設仮勘定/Construction in progress                     | 78,869            | 2,675,595         | 23,093            | 508,204           | 3,982             | 175,143           | 215,439           | 144,002           | 3,553,245         | 8,796,112          |
| その他/Other, net                                     | -                 | -                 | -                 | 782,401           | 635,234           | 1,124,027         | 1,344,130         | 1,249,890         | 1,227,754         | 956,217            |
| <b>無形固定資産/Total intangible assets</b>              | <b>1,048,647</b>  | <b>917,697</b>    | <b>867,450</b>    | <b>506,018</b>    | <b>451,651</b>    | <b>415,966</b>    | <b>445,331</b>    | <b>793,994</b>    | <b>1,257,955</b>  | <b>1,231,271</b>   |
| その他/Other                                          | 1,048,647         | 917,697           | 867,450           | 506,018           | 451,651           | 415,966           | 445,331           | 793,994           | 1,257,955         | 1,231,271          |
| <b>投資その他の資産/Total investments and other assets</b> | <b>1,204,360</b>  | <b>2,734,628</b>  | <b>3,632,522</b>  | <b>3,516,189</b>  | <b>2,005,630</b>  | <b>1,928,793</b>  | <b>3,324,123</b>  | <b>3,344,661</b>  | <b>3,875,284</b>  | <b>4,422,720</b>   |
| 投資有価証券/Investment securities                       | 733,570           | 1,463,817         | 1,782,548         | 2,239,005         | 913,965           | 946,639           | 1,131,830         | 662,038           | 903,529           | 1,323,413          |
| 繰延税金資産/Deferred tax assets                         | 138,436           | 906,975           | 1,490,515         | 923,331           | 746,929           | 598,718           | 425,428           | 497,702           | 432,566           | 466,422            |
| 退職給付に係る資産/Net defined benefit asset                | -                 | -                 | -                 | -                 | -                 | -                 | 1,299,938         | 1,655,209         | 2,053,971         | 2,169,362          |
| その他/Other                                          | 332,391           | 363,853           | 359,458           | 353,852           | 344,735           | 383,435           | 466,926           | 529,711           | 485,216           | 463,521            |
| 貸倒引当金/Allowance for doubtful accounts              | (37)              | (17)              | -                 | -                 | -                 | -                 | -                 | -                 | -                 | -                  |
| <b>資産合計/Total assets</b>                           | <b>68,350,623</b> | <b>77,362,984</b> | <b>79,935,211</b> | <b>76,393,781</b> | <b>71,621,831</b> | <b>82,360,558</b> | <b>99,538,631</b> | <b>93,398,545</b> | <b>92,784,638</b> | <b>117,287,730</b> |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

# 連結貸借対照表 / Consolidated Balance Sheets

(千円/Thousands of Yen)

| 負債の部/Liabilities                                                   | Feb. 2017          | Feb. 2018          | Dec. 2018          | Dec. 2019          | Dec. 2020          | Dec. 2021         | Dec. 2022         | Dec. 2023         | Dec. 2024         | Sep. 2025          |
|--------------------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-------------------|-------------------|--------------------|
| <b>流動負債/Total current liabilities</b>                              | <b>14,660,661</b>  | <b>20,219,403</b>  | <b>20,577,379</b>  | <b>15,929,021</b>  | <b>20,534,078</b>  | <b>19,504,343</b> | <b>25,104,131</b> | <b>11,408,047</b> | <b>15,811,490</b> | <b>16,614,795</b>  |
| 支払手形及び買掛金/Trade notes and accounts payable                         | 4,676,447          | 6,928,315          | 6,921,278          | 4,290,386          | 4,509,373          | 8,151,499         | 8,369,767         | 3,345,274         | 5,827,719         | 7,784,917          |
| 電子記録債権/Electronically recorded obligations-operating               | 2,147,907          | 3,383,790          | 3,510,823          | 2,961,364          | 1,266,992          | 3,816,185         | 4,618,781         | 326,753           | 532,489           | 528,328            |
| 短期借入金/Short-term loans payable                                     | 2,500,000          | 2,500,000          | 2,500,000          | 2,500,000          | 2,500,000          | -                 | -                 | -                 | 2,000,000         | -                  |
| 1年以内返済予定の長期借入金/Current portion of long-term loans payable          | -                  | -                  | -                  | -                  | -                  | -                 | -                 | 28,404            | 8,315             | -                  |
| 1年内償還予定の新株予約権付社債/Current portion of convertible bonds              | -                  | -                  | -                  | -                  | 8,006,666          | -                 | -                 | -                 | -                 | -                  |
| リース債務/Lease obligations                                            | 21,928             | 28,277             | 24,391             | 34,817             | 28,657             | 27,547            | 26,484            | 29,637            | 22,495            | 21,021             |
| 未払法人税等/Income taxes payable                                        | 503,719            | 842,462            | 820,964            | 709,354            | 370,143            | 811,083           | 2,417,312         | 313,660           | 540,901           | 519,013            |
| 契約負債/Contract liabilities                                          | -                  | -                  | -                  | -                  | -                  | -                 | 965,914           | 331,598           | 534,935           | 471,686            |
| 繰延税金負債/Deferred tax liabilities                                    | -                  | -                  | -                  | -                  | -                  | -                 | -                 | -                 | -                 | -                  |
| 賞与引当金/Provision for bonuses                                        | 759,393            | 1,069,894          | 977,117            | 768,557            | 694,602            | 1,100,165         | 1,550,218         | 896,288           | 696,107           | 800,166            |
| 役員賞与引当金/Provision for directors' bonuses                           | -                  | -                  | -                  | -                  | -                  | -                 | -                 | -                 | -                 | 54,925             |
| その他/Other                                                          | 4,051,263          | 5,466,664          | 5,822,803          | 4,664,541          | 3,157,642          | 5,597,862         | 7,155,653         | 6,136,430         | 5,648,525         | 6,434,737          |
| <b>固定負債/Total non-current liabilities</b>                          | <b>9,935,427</b>   | <b>9,696,837</b>   | <b>10,046,124</b>  | <b>9,675,221</b>   | <b>1,265,786</b>   | <b>1,128,017</b>  | <b>1,346,371</b>  | <b>1,644,076</b>  | <b>2,542,070</b>  | <b>2,229,875</b>   |
| 長期借入金/Long-term loans payable                                      | -                  | -                  | -                  | -                  | -                  | -                 | -                 | 8,315             | -                 | -                  |
| 新株予約権付社債/Convertible bonds                                         | 8,068,000          | 8,052,000          | 8,038,666          | 8,022,666          | -                  | -                 | -                 | -                 | -                 | -                  |
| リース債務/Lease obligations                                            | 39,147             | 52,923             | 41,384             | 76,359             | 47,608             | 53,697            | 41,207            | 37,827            | 37,243            | 32,567             |
| 退職給付引当金/Provision for retirement benefits                          | -                  | -                  | -                  | -                  | -                  | -                 | -                 | -                 | -                 | -                  |
| 退職給付に係る負債/Net defined benefit liability                            | 1,612,938          | 1,433,209          | 1,751,800          | 922,823            | 706,621            | 130,198           | 100,988           | 116,575           | 425,853           | 402,721            |
| その他/Other                                                          | 215,342            | 158,704            | 214,273            | 653,372            | 511,556            | 944,121           | 1,204,176         | 1,481,359         | 2,078,972         | 1,794,586          |
| <b>負債合計/Total liabilities</b>                                      | <b>24,596,089</b>  | <b>29,916,241</b>  | <b>30,623,504</b>  | <b>25,604,243</b>  | <b>21,799,865</b>  | <b>20,632,360</b> | <b>26,450,503</b> | <b>13,052,124</b> | <b>18,353,560</b> | <b>18,844,670</b>  |
| <b>純資産の部/Equity</b>                                                |                    |                    |                    |                    |                    |                   |                   |                   |                   |                    |
| <b>株主資本/Total shareholders' equity</b>                             | <b>44,973,727</b>  | <b>47,924,738</b>  | <b>50,992,158</b>  | <b>52,169,063</b>  | <b>52,001,489</b>  | <b>61,323,380</b> | <b>67,673,385</b> | <b>71,433,933</b> | <b>61,539,049</b> | <b>86,530,332</b>  |
| 資本金/Capital stock                                                  | 12,721,939         | 12,721,939         | 12,721,939         | 12,721,939         | 12,721,939         | 12,721,939        | 12,721,939        | 12,721,939        | 12,721,939        | 25,221,980         |
| 資本剰余金/Capital surplus                                              | 13,939,178         | 13,876,517         | 13,876,517         | 13,050,481         | 13,058,502         | 13,854,202        | 11,710,490        | 10,948,546        | 10,171,152        | 16,435,538         |
| 利益剰余金/Retained earnings                                            | 29,095,882         | 32,845,575         | 36,461,396         | 38,541,041         | 38,297,686         | 41,814,173        | 49,849,455        | 55,401,296        | 55,127,327        | 45,940,544         |
| 自己株式/Treasury stock                                                | (10,783,273)       | (11,519,292)       | (12,067,694)       | (12,144,398)       | (12,076,639)       | (7,066,934)       | (6,608,499)       | (7,637,848)       | (16,481,370)      | (1,067,730)        |
| <b>その他の包括利益累計額/Total accumulated other comprehensive income</b>    | <b>(2,036,174)</b> | <b>(1,402,779)</b> | <b>(2,754,727)</b> | <b>(2,343,960)</b> | <b>(3,161,109)</b> | <b>(269,210)</b>  | <b>4,955,484</b>  | <b>8,530,511</b>  | <b>12,499,500</b> | <b>11,561,111</b>  |
| その他有価証券評価差額金/Valuation difference on available-for-sale securities | 140,279            | 165,067            | 86,599             | 115,639            | 27,210             | 84,406            | 107,591           | 167,186           | 149,641           | 163,418            |
| 為替換算調整勘定/Foreign currency translation adjustments                  | (1,354,059)        | (1,185,575)        | (2,300,978)        | (2,571,586)        | (3,352,302)        | (830,454)         | 3,366,425         | 7,058,883         | 11,248,444        | 10,390,852         |
| 退職給付に係る調整累計額/Remeasurements of defined benefit plans               | (822,394)          | (382,271)          | (540,349)          | 111,986            | 163,982            | 476,837           | 1,481,466         | 1,304,441         | 1,101,414         | 1,006,840          |
| 新株予約権/Stock acquisition rights                                     | 210,329            | 250,509            | 314,527            | 421,487            | 428,914            | 420,462           | 351,712           | 274,809           | 284,436           | 239,355            |
| 非支配株主持分/Noncontrolling interests                                   | 606,650            | 674,274            | 759,749            | 542,947            | 552,672            | 253,566           | 107,545           | 107,166           | 108,091           | 112,260            |
| <b>純資産合計/Total net assets</b>                                      | <b>43,754,533</b>  | <b>47,446,743</b>  | <b>49,311,707</b>  | <b>50,789,538</b>  | <b>49,821,965</b>  | <b>61,728,198</b> | <b>73,088,128</b> | <b>80,346,421</b> | <b>74,431,078</b> | <b>98,443,059</b>  |
| <b>負債純資産合計/Total liabilities and net assets</b>                    | <b>68,350,623</b>  | <b>77,362,984</b>  | <b>79,935,211</b>  | <b>76,393,781</b>  | <b>71,621,831</b>  | <b>82,360,558</b> | <b>99,538,631</b> | <b>93,398,545</b> | <b>92,784,638</b> | <b>117,287,730</b> |
| <b>自己資本比率/Equity ratio (%)</b>                                     | <b>62.8%</b>       | <b>60.1%</b>       | <b>60.3%</b>       | <b>65.2%</b>       | <b>68.2%</b>       | <b>74.1%</b>      | <b>73.0%</b>      | <b>85.6%</b>      | <b>79.8%</b>      | <b>83.6%</b>       |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

# 連結損益計算書(年間) / Annual Consolidated Statements of Income

(千円/Thousands of Yen)

|                                                                            | Feb. 2015  | Feb. 2016  | Feb. 2017  | Feb. 2018   | Dec. 2018  | Dec. 2019  | Dec. 2020  | Dec. 2021  | Dec. 2022  | Dec. 2023  | Dec. 2024  |
|----------------------------------------------------------------------------|------------|------------|------------|-------------|------------|------------|------------|------------|------------|------------|------------|
| 売上高/Net sales                                                              | 50,957,971 | 54,457,966 | 48,937,356 | 60,772,703  | 65,939,662 | 60,651,792 | 45,670,513 | 64,360,079 | 87,368,377 | 78,196,383 | 64,994,694 |
| 売上原価/Cost of sales                                                         | 31,354,594 | 33,558,349 | 30,825,247 | 38,510,512  | 40,477,733 | 38,330,060 | 30,348,813 | 41,756,393 | 53,526,275 | 47,472,288 | 41,558,573 |
| 売上総利益/Gross profit                                                         | 19,603,376 | 20,899,617 | 18,112,108 | 22,262,191  | 25,461,929 | 22,321,732 | 15,321,699 | 22,603,686 | 33,842,101 | 30,724,094 | 23,436,120 |
| 販売費及び一般管理費/Selling, general and administrative expenses                    | 14,126,719 | 15,164,309 | 14,505,504 | 16,052,057  | 15,749,439 | 16,504,572 | 13,148,771 | 15,188,197 | 19,916,997 | 20,373,214 | 19,414,874 |
| 営業利益/Operating income                                                      | 5,476,657  | 5,735,307  | 3,606,604  | 6,210,134   | 9,712,489  | 5,817,159  | 2,172,928  | 7,415,488  | 13,925,104 | 10,350,879 | 4,021,245  |
| 営業外収益/Total non-operating income                                           | 740,405    | 419,047    | 388,015    | 862,228     | 329,214    | 495,644    | 677,674    | 457,977    | 453,798    | 658,642    | 546,597    |
| 営業外費用/Other expenses                                                       | 66,389     | 948,020    | 410,804    | 56,434      | 470,894    | 151,557    | 77,925     | 78,132     | 179,690    | 49,043     | 52,651     |
| 経常利益/Ordinary income                                                       | 6,150,673  | 5,206,334  | 3,583,815  | 7,015,928   | 9,570,809  | 6,161,247  | 2,772,677  | 7,795,332  | 14,199,212 | 10,960,478 | 4,515,192  |
| 特別利益/Total extraordinary income                                            | 25,380     | 275,206    | 262,421    | 33,474      | 154,608    | 281,118    | 152,211    | 184,506    | 32,655     | 218,246    | 61,120     |
| 特別損失/Total extraordinary losses                                            | 93,623     | 129,785    | 15,168     | 690,045     | 1,042,551  | 1,110,112  | 37,195     | 15,854     | 20,312     | 77,803     | 195,513    |
| 税引等調整前当期純利益/Income before income taxes                                     | 6,082,430  | 5,351,755  | 3,831,068  | 6,359,357   | 8,682,866  | 5,332,253  | 2,887,692  | 7,963,984  | 14,211,555 | 11,100,921 | 4,380,799  |
| 法人税等/Total income taxes                                                    | 1,285,770  | 1,529,340  | 571,626    | 487,150     | 1,763,478  | 1,486,639  | 1,131,238  | 2,173,518  | 3,823,023  | 2,928,047  | 2,532,822  |
| 法人税、住民税及び事業税/Income taxes-current                                          | 1,432,840  | 1,457,944  | 1,006,565  | 1,656,435   | 1,599,156  | 1,263,473  | 1,011,575  | 2,061,298  | 3,892,830  | 2,693,339  | 1,656,873  |
| 法人税等調整額/Income taxes-deferred                                              | (147,069)  | 71,396     | (434,938)  | (1,169,285) | 164,322    | 223,166    | 119,663    | 112,219    | (69,806)   | 234,708    | 875,948    |
| 当期純利益/Net income                                                           | 4,796,660  | 3,822,414  | 3,259,442  | 5,872,207   | 6,919,387  | 3,845,614  | 1,756,453  | 5,790,466  | 10,388,532 | 8,172,873  | 1,847,977  |
| 非支配株主に帰属する当期純損益/Net income (loss) attributable to noncontrolling interests | 101,079    | 101,577    | 78,081     | 91,616      | 124,135    | (208,098)  | 24,752     | 50,373     | 89,909     | (2,618)    | (7,133)    |
| 親会社株主に帰属する当期純利益/Net income (loss) attributable to owners of the parent     | 4,695,581  | 3,720,836  | 3,181,360  | 5,780,590   | 6,795,251  | 4,053,712  | 1,731,701  | 5,740,092  | 10,298,622 | 8,175,492  | 1,855,111  |
| ROE, Return on Equity (%)                                                  | 9.8%       | 7.4%       | 6.9%       | 12.9%       | 14.3%      | 8.3%       | 3.5%       | 10.4%      | 15.4%      | 10.7%      | 2.4%       |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

# 連結損益計算書(半期) / Half-yearly Consolidated Statements of Income

(千円/Thousands of Yen)

|                                                                            | 1H/2021    | 2H/2021    | 1H/2022    | 2H/2022    | 1H/2023    | 2H/2023    | 1H/2024    | 2H/2024    | 1H/2025    |
|----------------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 売上高/Net sales                                                              | 27,930,620 | 36,429,459 | 39,252,758 | 48,115,618 | 42,926,690 | 35,269,693 | 30,986,591 | 34,008,102 | 33,601,891 |
| 売上原価/Cost of sales                                                         | 18,317,526 | 23,438,867 | 24,653,589 | 28,872,685 | 25,401,165 | 22,071,123 | 19,961,796 | 21,596,777 | 20,432,092 |
| 売上総利益/Gross profit                                                         | 9,613,093  | 12,990,592 | 14,599,168 | 19,242,933 | 17,525,524 | 13,198,569 | 11,024,795 | 12,411,324 | 13,169,799 |
| 販売費及び一般管理費/Selling, general and administrative expenses                    | 6,982,570  | 8,205,627  | 8,876,499  | 11,040,497 | 10,145,361 | 10,227,853 | 9,476,044  | 9,938,829  | 10,507,508 |
| 営業利益/Operating income                                                      | 2,630,523  | 4,784,965  | 5,722,669  | 8,202,435  | 7,380,163  | 2,970,715  | 1,548,751  | 2,472,494  | 2,662,290  |
| 営業外収益/Total non-operating income                                           | 282,678    | 175,299    | 297,972    | 155,826    | 314,924    | 343,717    | 483,655    | 62,942     | 386,297    |
| 営業外費用/Other expenses                                                       | 40,677     | 37,456     | 48,756     | 130,934    | 80,273     | (31,229)   | 23,773     | 28,877     | 343,568    |
| 経常利益/Ordinary income                                                       | 2,872,524  | 4,922,808  | 5,971,884  | 8,227,327  | 7,614,815  | 3,345,663  | 2,008,632  | 2,506,559  | 2,705,019  |
| 特別利益/Total extraordinary income                                            | 2,296      | 182,210    | 3,894      | 28,760     | 211,623    | 6,623      | 4,134      | 56,985     | 11,841     |
| 特別損失/Total extraordinary losses                                            | 12,971     | 2,883      | 7,737      | 12,574     | 4,837      | 72,965     | 80,593     | 114,919    | 44,385     |
| 税引等調整前当期純利益/Income before income taxes                                     | 2,861,849  | 5,102,135  | 5,968,041  | 8,243,513  | 7,821,600  | 3,279,320  | 1,932,174  | 2,448,625  | 2,672,475  |
| 法人税等/Total income taxes                                                    | 728,536    | 1,444,982  | 1,722,884  | 2,100,138  | 2,584,732  | 343,314    | 1,362,108  | 1,170,713  | 688,758    |
| 法人税、住民税及び事業税/Income taxes-current                                          | 875,624    | 1,185,674  | 1,290,228  | 2,602,602  | 2,053,357  | 639,981    | 730,391    | 926,481    | 814,675    |
| 法人税等調整額/Income taxes-deferred                                              | (147,087)  | 259,307    | 432,656    | (502,463)  | 531,374    | (296,666)  | 631,717    | 244,231    | (125,917)  |
| 当期純利益/Net income                                                           | 2,133,312  | 3,657,153  | 4,245,157  | 6,143,375  | 5,236,867  | 2,936,005  | 570,065    | 1,277,912  | 1,983,717  |
| 非支配株主に帰属する当期純損益/Net income (loss) attributable to noncontrolling interests | 18,962     | 31,411     | 35,627     | 54,281     | (1,901)    | (717)      | (14,884)   | 7,751      | 14,734     |
| 親会社株主に帰属する当期純利益/Net income (loss) attributable to owners of the parent     | 2,114,350  | 3,625,743  | 4,209,529  | 6,089,093  | 5,238,769  | 2,936,723  | 584,950    | 1,270,160  | 1,968,983  |

# 連結損益計算書(四半期) / Quarterly Consolidated Statements of Income

(千円/Thousands of Yen)

|                                                                            | 1Q/2023    | 2Q/2023    | 3Q/2023    | 4Q/2023    | 1Q/2024    | 2Q/2024    | 3Q/2024    | 4Q/2024    | 1Q/2025    | 2Q/2025    | 3Q/2025    |
|----------------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 売上高/Net sales                                                              | 21,116,786 | 21,809,903 | 17,841,661 | 17,428,031 | 13,920,077 | 17,066,514 | 17,061,104 | 16,946,998 | 15,629,468 | 17,972,422 | 18,040,465 |
| 売上原価/Cost of sales                                                         | 12,016,795 | 13,384,369 | 10,569,518 | 11,501,605 | 8,559,623  | 11,402,172 | 10,285,642 | 11,311,135 | 8,961,748  | 11,470,343 | 11,633,011 |
| 売上総利益/Gross profit                                                         | 9,099,991  | 8,425,533  | 7,272,143  | 5,926,426  | 5,360,453  | 5,664,341  | 6,775,461  | 5,635,863  | 6,667,720  | 6,502,079  | 6,407,454  |
| 販売費及び一般管理費/Selling, general and administrative expenses                    | 4,993,363  | 5,151,997  | 4,993,455  | 5,234,398  | 4,585,061  | 4,890,983  | 5,014,684  | 4,924,145  | 5,161,157  | 5,346,351  | 5,310,521  |
| 営業利益/Operating income                                                      | 4,106,627  | 3,273,536  | 2,278,688  | 692,027    | 775,392    | 773,358    | 1,760,776  | 711,718    | 1,506,562  | 1,155,728  | 1,096,933  |
| 営業外収益/Total non-operating income                                           | 227,802    | 87,122     | 133,232    | 210,485    | 232,904    | 250,750    | (105,680)  | 168,623    | 153,686    | 232,611    | 202,150    |
| 営業外費用/Other expenses                                                       | 9,544      | 70,729     | (48,549)   | 17,319     | 8,732      | 15,041     | 21,680     | 7,197      | 29,818     | 313,750    | 21,828     |
| 経常利益/Ordinary income                                                       | 4,324,885  | 3,289,929  | 2,460,469  | 885,193    | 999,564    | 1,009,068  | 1,633,416  | 873,143    | 1,630,430  | 1,074,589  | 1,277,255  |
| 特別利益/Total extraordinary income                                            | 208,975    | 2,648      | 2,866      | 3,756      | 2,994      | 1,140      | 4,619      | 52,365     | 6,895      | 4,945      | 6,844      |
| 特別損失/Total extraordinary losses                                            | 1,054      | 3,783      | 31,642     | 41,323     | 1,756      | 78,836     | 109,626    | 5,293      | 19,702     | 24,682     | 20,215     |
| 税引等調整前当期純利益/Income before income taxes                                     | 4,532,806  | 3,288,794  | 2,431,693  | 847,627    | 1,000,801  | 931,372    | 1,528,409  | 920,215    | 1,617,623  | 1,054,852  | 1,263,883  |
| 法人税等/Total income taxes                                                    | 1,356,726  | 1,228,006  | 601,089    | (257,774)  | 389,114    | 972,994    | 544,374    | 626,338    | 423,502    | 265,256    | 495,979    |
| 法人税、住民税及び事業税/Income taxes-current                                          | 1,479,652  | 573,705    | 648,761    | (8,780)    | 445,407    | 284,984    | 309,299    | 617,181    | 496,378    | 318,296    | 485,732    |
| 法人税等調整額/Income taxes-deferred                                              | (122,926)  | 654,300    | (47,671)   | (248,994)  | (56,293)   | 688,010    | 235,074    | 9,156      | (72,876)   | (53,040)   | 10,246     |
| 当期純利益/Net income                                                           | 3,176,079  | 2,060,787  | 1,830,603  | 1,105,402  | 611,687    | (41,622)   | 984,035    | 293,877    | 1,194,121  | 789,596    | 767,904    |
| 非支配株主に帰属する当期純損益/Net income (loss) attributable to noncontrolling interests | 1,368      | (3,270)    | 4,274      | (4,991)    | (14,630)   | (254)      | 5,521      | 2,229      | 5,371      | 9,362      | 5,508      |
| 親会社株主に帰属する当期純利益/Net income (loss) attributable to owners of the parent     | 3,174,711  | 2,064,058  | 1,826,329  | 1,110,393  | 626,317    | (41,367)   | 978,513    | 291,647    | 1,188,749  | 780,234    | 762,395    |

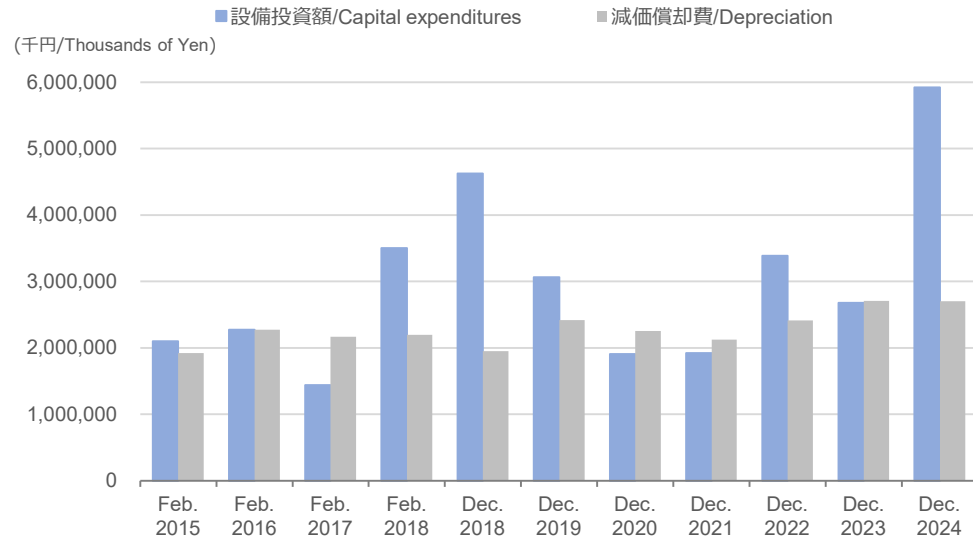
連結キャッシュ・フロー計算書(年間) / Annual Consolidated Statements of Cash Flows

(千円/Thousands of Yen)

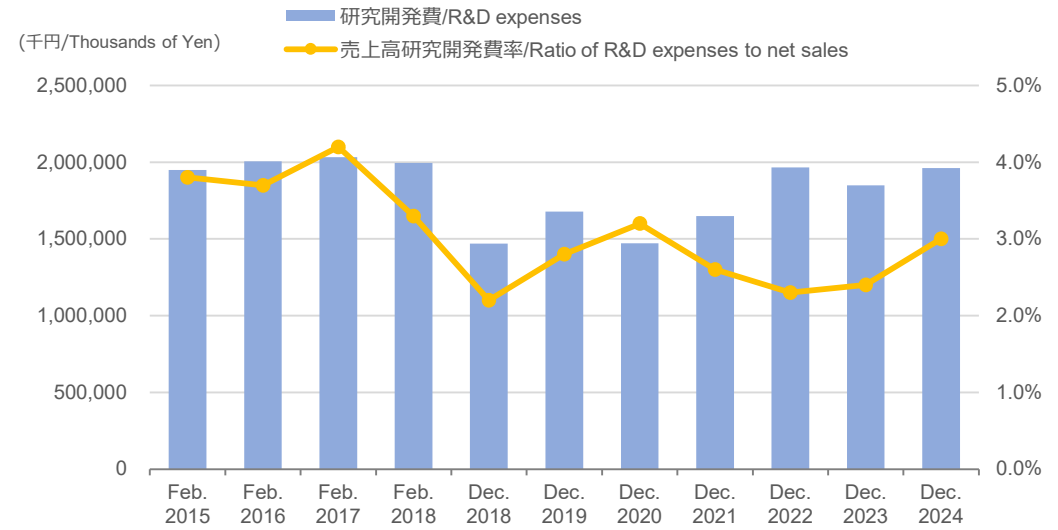
|                                                                                        | Feb. 2015   | Feb. 2016   | Feb. 2017  | Feb. 2018   | Dec. 2018   | Dec. 2019   | Dec. 2020   | Dec. 2021   | Dec. 2022   | Dec. 2023   | Dec. 2024    |
|----------------------------------------------------------------------------------------|-------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
| 営業活動によるキャッシュ・フロー/Net cash provided by (used in) operating activities                   | 4,326,257   | 3,106,506   | 5,338,635  | 8,923,325   | 6,089,359   | 5,124,421   | 6,842,777   | 9,600,924   | 7,523,288   | 7,126,630   | 6,153,565    |
| 投資活動によるキャッシュ・フロー/Net cash provided by (used in) investing activities                   | (2,500,643) | (1,073,562) | 813,076    | (5,012,718) | (2,949,876) | (3,150,128) | (1,252,591) | 740,481     | (2,633,517) | (2,038,789) | (5,456,628)  |
| 財務活動によるキャッシュ・フロー/Net cash provided by (used in) financing activities                   | (1,568,511) | (2,179,964) | 138,641    | (2,925,767) | (3,766,562) | (3,014,832) | (2,136,152) | (7,558,690) | (4,624,003) | (5,054,195) | (10,275,041) |
| 現金及び現金同等物に係る換算差額/Foreign currency translation adjustments on cash and cash equivalents | 975,653     | (296,577)   | (682,301)  | 494,595     | (477,453)   | (5,310)     | (231,642)   | 1,386,909   | 2,099,580   | 1,836,442   | 1,763,195    |
| 現金及び現金同等物の増減額/Net increase (decrease) in cash and cash equivalents                     | 1,232,756   | (443,598)   | 5,608,050  | 1,479,434   | (1,104,533) | (1,045,850) | 3,222,391   | 4,169,624   | 2,365,347   | 1,870,086   | (7,814,909)  |
| 現金及び現金同等物の期首残高/Cash and cash equivalents at beginning of year                          | 14,080,769  | 15,313,525  | 14,869,927 | 20,477,977  | 21,957,411  | 20,852,878  | 19,807,028  | 23,029,420  | 27,199,045  | 29,564,392  | 31,434,479   |
| 現金及び現金同等物の期末残高/Cash and cash equivalents at end of year                                | 15,313,525  | 14,869,927  | 20,477,977 | 21,957,411  | 20,852,878  | 19,807,028  | 23,029,420  | 27,199,045  | 29,564,392  | 31,434,479  | 23,619,570   |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

## 設備投資額・減価償却費(年間) / Annual Capital Expenditures, Depreciation



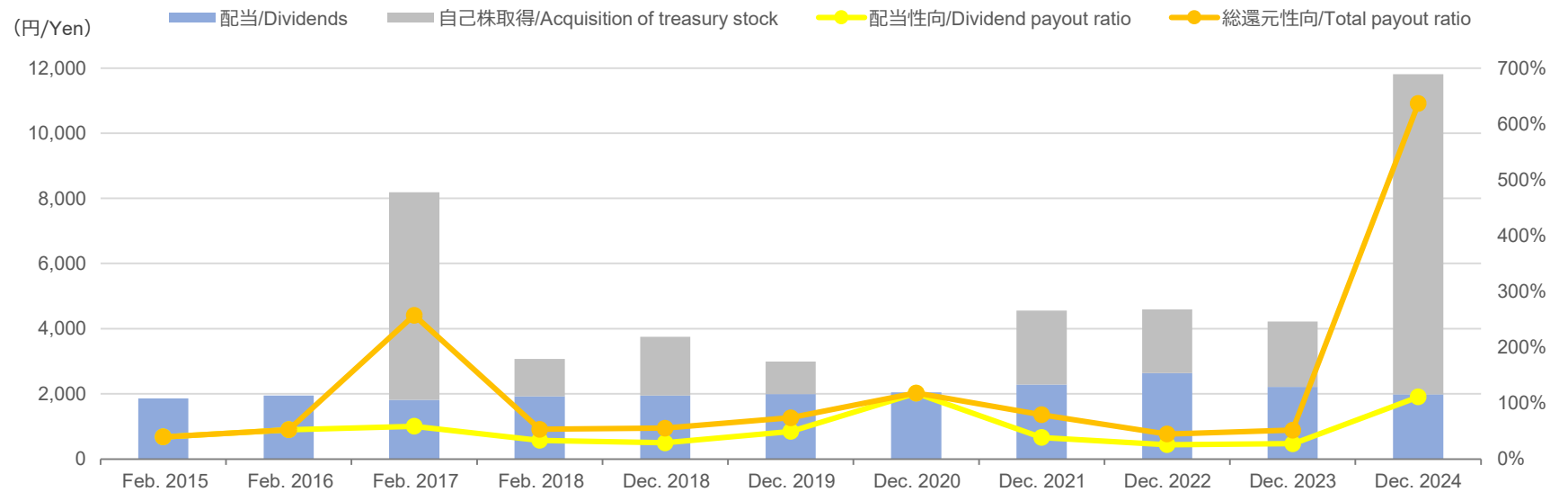
## 研究開発費(年間) / Annual Research & Development Expenses



|                                              | (千円/Thousands of Yen) |           |           |           |           |           |           |           |           |           |           |
|----------------------------------------------|-----------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
|                                              | Feb. 2015             | Feb. 2016 | Feb. 2017 | Feb. 2018 | Dec. 2018 | Dec. 2019 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
| 設備投資額/Capital expenditures                   | 2,104,823             | 2,275,143 | 1,441,396 | 3,504,632 | 4,627,873 | 3,066,770 | 1,907,656 | 1,925,915 | 3,390,290 | 2,680,473 | 5,921,047 |
| 減価償却費/Depreciation                           | 1,924,055             | 2,274,457 | 2,167,001 | 2,198,452 | 1,954,320 | 2,418,826 | 2,255,193 | 2,126,819 | 2,413,910 | 2,710,204 | 2,703,364 |
| 研究開発費/R&D expenses                           | 1,947,522             | 2,005,272 | 2,032,080 | 1,994,328 | 1,469,247 | 1,679,992 | 1,470,439 | 1,649,682 | 1,965,859 | 1,849,160 | 1,962,799 |
| 売上高研究開発費率/Ratio of R&D expenses to net sales | 3.8%                  | 3.7%      | 4.2%      | 3.3%      | 2.2%      | 2.8%      | 3.2%      | 2.6%      | 2.3%      | 2.4%      | 3.0%      |

Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

## 株主還元(年間) / Annual Shareholder Returns

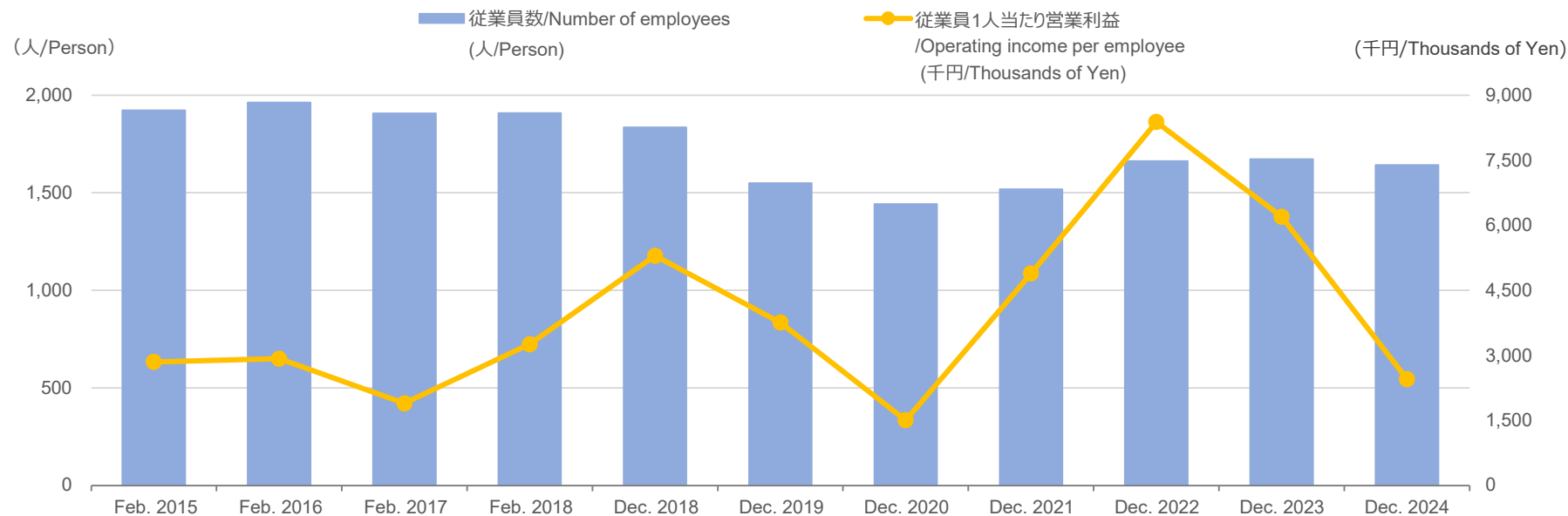


(百万円/Millions of Yen)

|                                     | Feb. 2015 | Feb. 2016 | Feb. 2017 | Feb. 2018 | Dec. 2018 | Dec. 2019 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 1株当たり配当額(DPS)/Dividends per shares  | 44        | 46        | 48        | 52        | 54        | 56        | 58        | 58        | 70        | 60        | 60        |
| 配当/Dividends                        | 1,856     | 1,946     | 1,812     | 1,922     | 1,950     | 1,993     | 2,047     | 2,287     | 2,637     | 2,217     | 1,982     |
| 自己株取得/Acquisition of treasury stock | -         | -         | 6,372     | 1,144     | 1,799     | 999       | -         | 2,265     | 1,957     | 1,999     | 9,824     |
| 配当性向/Dividend payout ratio          | 39.5%     | 52.3%     | 58.7%     | 33.4%     | 29.0%     | 49.2%     | 118.2%    | 38.5%     | 25.8%     | 27.4%     | 111.1%    |
| 総還元性向/Total payout ratio            | 39.5%     | 52.3%     | 257.3%    | 53.1%     | 55.2%     | 73.8%     | 118.2%    | 79.3%     | 44.6%     | 51.6%     | 636.5%    |

注記/Notes: 2022年12月期は特別配当を含む/The fiscal year ended December 31, 2022 includes a special dividend.

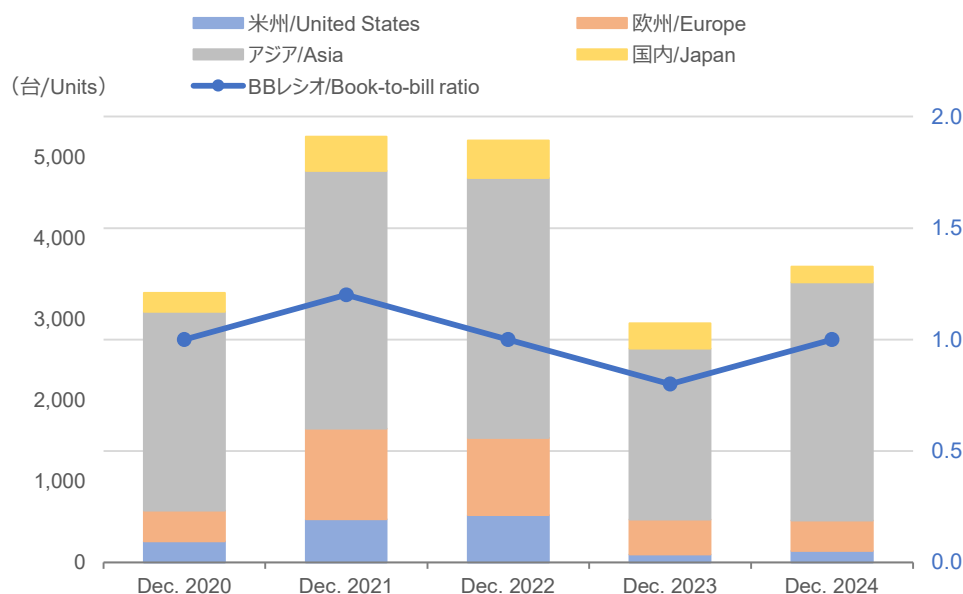
## 従業員数、従業員1人当たり営業利益(年間) / Number of Employees, Annual Operating Income per Employee



|                                                                         | Feb. 2015 | Feb. 2016 | Feb. 2017 | Feb. 2018 | Dec. 2018 | Dec. 2019 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|-------------------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 従業員数/Number of employees<br>(人/Person)                                  | 1,922     | 1,962     | 1,906     | 1,908     | 1,834     | 1,549     | 1,442     | 1,517     | 1,662     | 1,671     | 1,642     |
| 従業員1人当たり営業利益<br>/Operating income per employee<br>(千円/Thousands of Yen) | 2,849     | 2,923     | 1,892     | 3,255     | 5,296     | 3,755     | 1,507     | 4,888     | 8,379     | 6,194     | 2,449     |

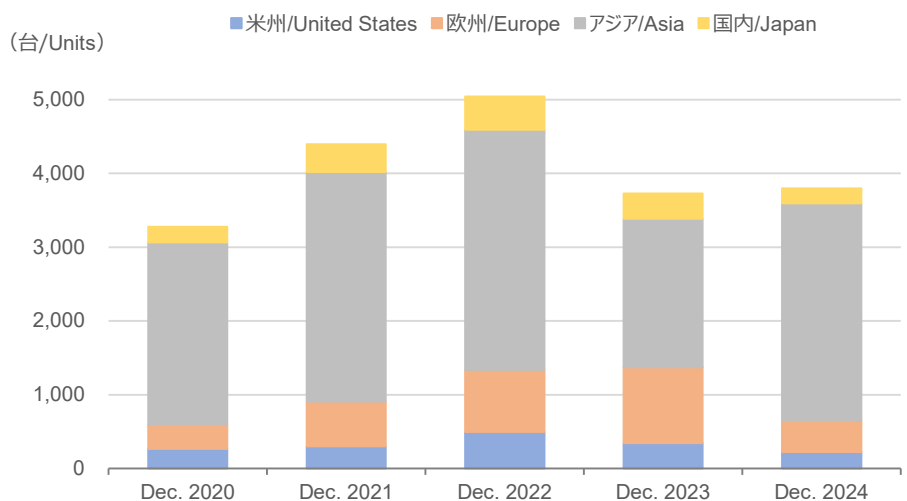
Notes: Effective from the fiscal year ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31.

## 【工作機械事業】地域別受注台数推移(年間) / <Machine Tools> Annual Order Volume by Region



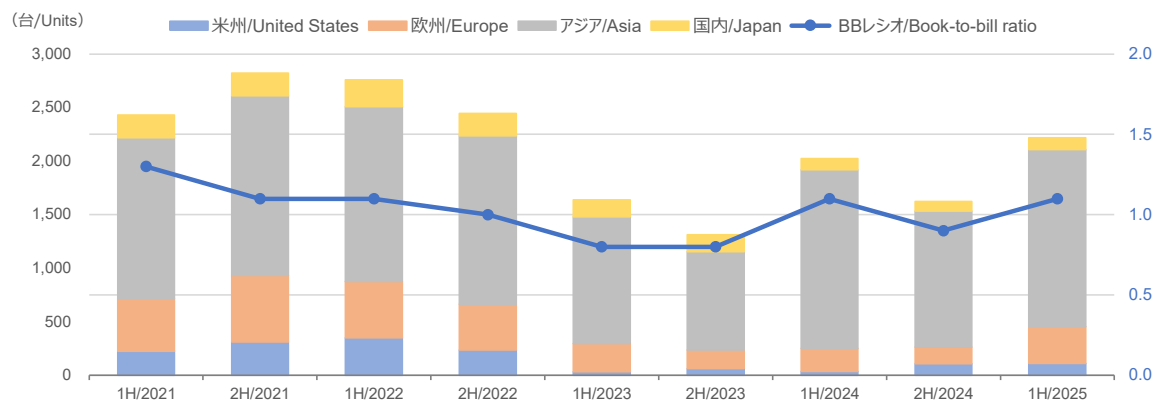
|                                                                 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|-----------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States                                                | 265       | 536       | 586       | 97        | 145       |
| 欧州/Europe                                                       | 372       | 1,112     | 954       | 436       | 370       |
| アジア/Asia                                                        | 2,456     | 3,181     | 3,204     | 2,104     | 2,942     |
| 国内/Japan                                                        | 233       | 426       | 461       | 313       | 191       |
| 合計/Total                                                        | 3,326     | 5,255     | 5,205     | 2,950     | 3,648     |
| 中国/China                                                        | 1,935     | 2,378     | 2,417     | 1,426     | 2,380     |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |           |           |           |           |           |
| BBレシオ/Book-to-bill ratio                                        | 1.0       | 1.2       | 1.0       | 0.8       | 1.0       |

## 【工作機械事業】地域別販売台数推移(年間) / <Machine Tools> Annual Sales Volume by Region

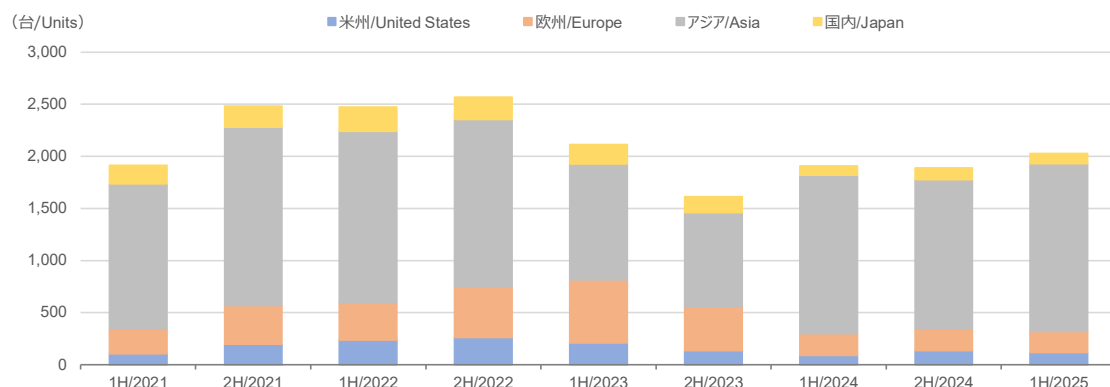


|                                                                 | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|-----------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States                                                | 262       | 300       | 497       | 343       | 222       |
| 欧州/Europe                                                       | 335       | 607       | 839       | 1,027     | 423       |
| アジア/Asia                                                        | 2,465     | 3,110     | 3,256     | 2,015     | 2,948     |
| 国内/Japan                                                        | 214       | 381       | 451       | 342       | 204       |
| 合計/Total                                                        | 3,276     | 4,398     | 5,043     | 3,727     | 3,797     |
| 中国/China                                                        | 1,935     | 2,378     | 2,417     | 1,426     | 2,380     |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |           |           |           |           |           |

## 【工作機械事業】地域別受注台数推移(半期) / <Machine Tools> Half-yearly Order Volume by Region



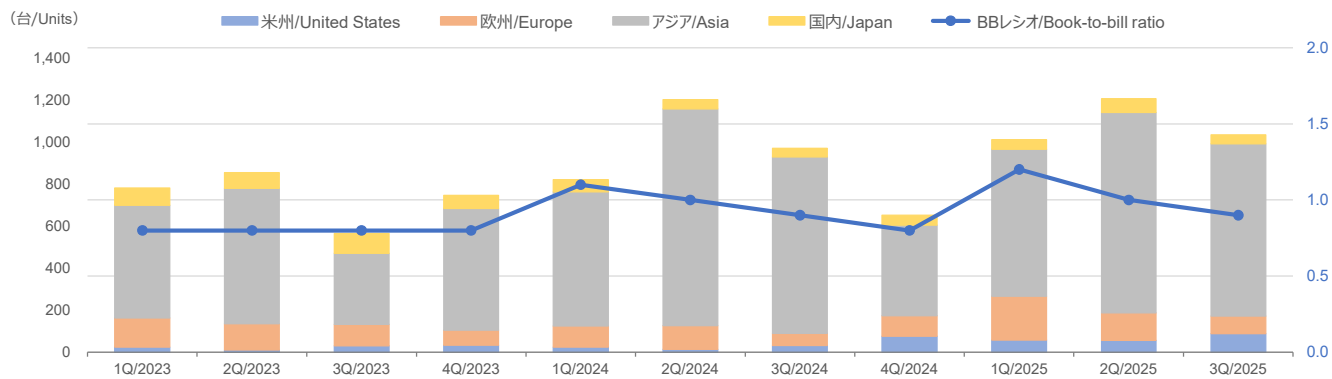
## 【工作機械事業】地域別販売台数推移(半期) / <Machine Tools> Half-yearly Sales Volume by Region



|                  | 1H/2021 | 2H/2021 | 1H/2022 | 2H/2022 | 1H/2023 | 2H/2023 | 1H/2024 | 2H/2024 | 1H/2025 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States | 103     | 197     | 235     | 262     | 209     | 134     | 88      | 134     | 116     |
| 欧州/Europe        | 237     | 370     | 355     | 484     | 606     | 421     | 208     | 215     | 202     |
| アジア/Asia         | 1,397   | 1,713   | 1,649   | 1,607   | 1,112   | 903     | 1,522   | 1,426   | 1,612   |
| 国内/Japan         | 179     | 202     | 235     | 216     | 187     | 155     | 91      | 113     | 97      |
| 合計/Total         | 1,916   | 2,482   | 2,474   | 2,569   | 2,114   | 1,613   | 1,909   | 1,888   | 2,027   |
| 中国/China         | 1,061   | 1,317   | 1,230   | 1,187   | 769     | 657     | 1,265   | 1,115   | 1,402   |

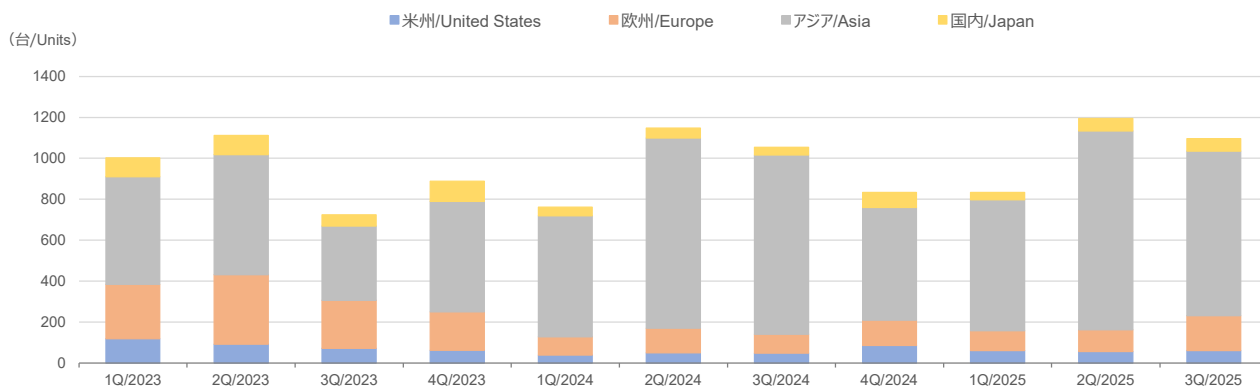
注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region.

## 【工作機械事業】地域別受注台数推移(四半期) / <Machine Tools> Quarterly Order Volume by Region



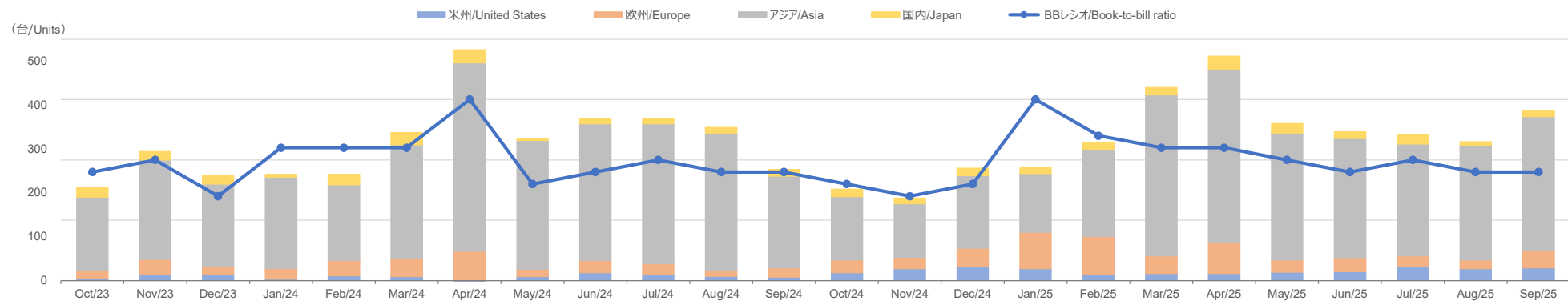
|                                                                 | 1Q/2023 | 2Q/2023 | 3Q/2023 | 4Q/2023 | 1Q/2024 | 2Q/2024 | 3Q/2024 | 4Q/2024 | 1Q/2025 | 2Q/2025 | 3Q/2025 |
|-----------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States                                                | 24      | 10      | 30      | 33      | 23      | 14      | 32      | 76      | 57      | 55      | 87      |
| 欧州/Europe                                                       | 138     | 125     | 102     | 71      | 102     | 112     | 58      | 98      | 210     | 132     | 85      |
| アジア/Asia                                                        | 538     | 646     | 339     | 581     | 638     | 1,033   | 840     | 431     | 699     | 955     | 820     |
| 国内/Japan                                                        | 83      | 74      | 94      | 62      | 58      | 45      | 41      | 47      | 46      | 66      | 43      |
| 合計/Total                                                        | 783     | 855     | 565     | 747     | 821     | 1,204   | 971     | 652     | 1,012   | 1,208   | 1,035   |
| 中国/China                                                        | 376     | 393     | 235     | 422     | 473     | 792     | 763     | 352     | 580     | 822     | 680     |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |         |         |         |         |         |         |         |         |         |         |         |
| BBLレシオ/Book-to-bill ratio                                       | 0.8     | 0.8     | 0.8     | 0.8     | 1.1     | 1.0     | 0.9     | 0.8     | 1.2     | 1.0     | 0.9     |

## 【工作機械事業】地域別販売台数推移(四半期) / <Machine Tools> Quarterly Sales Volume by Region



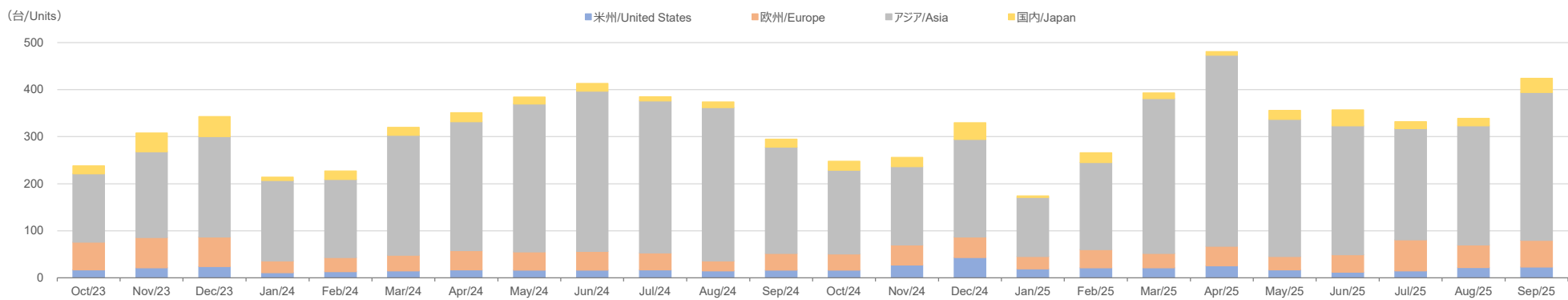
|                                                                 | 1Q/2023 | 2Q/2023 | 3Q/2023 | 4Q/2023 | 1Q/2024 | 2Q/2024 | 3Q/2024 | 4Q/2024 | 1Q/2025 | 2Q/2025 | 3Q/2025 |
|-----------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States                                                | 118     | 91      | 72      | 62      | 39      | 49      | 48      | 86      | 61      | 55      | 60      |
| 欧州/Europe                                                       | 266     | 340     | 234     | 187     | 88      | 120     | 93      | 122     | 96      | 106     | 171     |
| アジア/Asia                                                        | 525     | 587     | 363     | 540     | 592     | 930     | 875     | 551     | 640     | 972     | 803     |
| 国内/Japan                                                        | 93      | 94      | 55      | 100     | 42      | 49      | 38      | 75      | 36      | 61      | 61      |
| 合計/Total                                                        | 1,002   | 1,112   | 724     | 889     | 761     | 1,148   | 1,054   | 834     | 833     | 1,194   | 1,095   |
| 中国/China                                                        | 376     | 393     | 235     | 422     | 473     | 792     | 763     | 352     | 580     | 822     | 680     |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |         |         |         |         |         |         |         |         |         |         |         |

## 【工作機械事業】地域別受注台数推移(月次) / <Machine Tools> Monthly Order Volume by Region



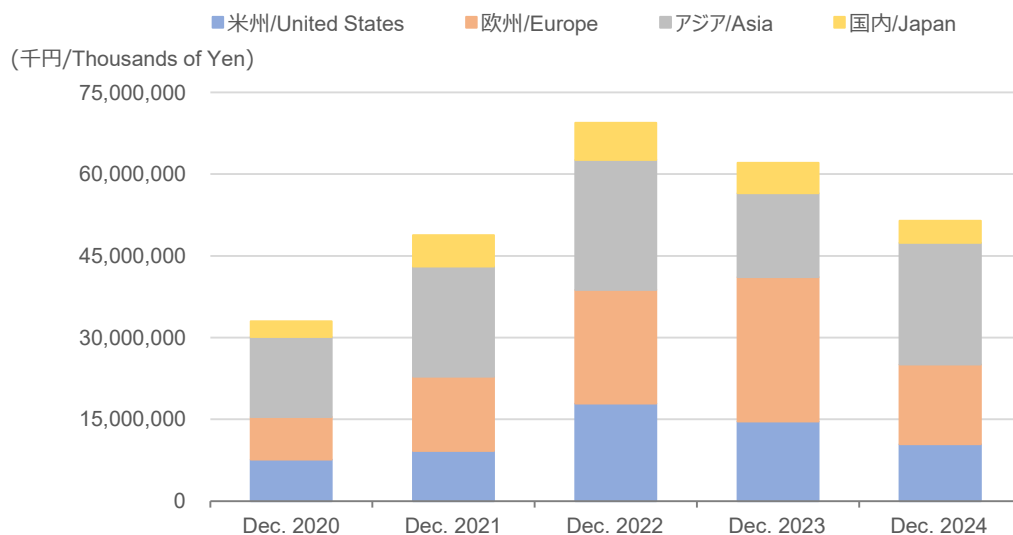
|                                                                 | (台/Units) |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |
|-----------------------------------------------------------------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                                                 | Oct/23    | Nov/23 | Dec/23 | Jan/24 | Feb/24 | Mar/24 | Apr/24 | May/24 | Jun/24 | Jul/24 | Aug/24 | Sep/24 | Oct/24 | Nov/24 | Dec/24 | Jan/25 | Feb/25 | Mar/25 | Apr/25 | May/25 | Jun/25 | Jul/25 | Aug/25 | Sep/25 |
| 米州/United States                                                | 5         | 13     | 15     | 3      | 11     | 9      | (13)   | 9      | 18     | 14     | 10     | 8      | 18     | 27     | 31     | 27     | 14     | 16     | 16     | 19     | 20     | 31     | 27     | 29     |
| 欧州/Europe                                                       | 19        | 35     | 17     | 25     | 35     | 42     | 67     | 17     | 28     | 24     | 13     | 21     | 29     | 26     | 43     | 83     | 87     | 40     | 72     | 28     | 32     | 25     | 20     | 40     |
| アジア/Asia                                                        | 166       | 227    | 188    | 208    | 172    | 258    | 429    | 293    | 311    | 319    | 312    | 209    | 144    | 122    | 165    | 134    | 198    | 367    | 394    | 289    | 272    | 255    | 261    | 304    |
| 国内/Japan                                                        | 23        | 19     | 20     | 6      | 24     | 28     | 30     | 4      | 11     | 12     | 14     | 15     | 17     | 13     | 17     | 13     | 16     | 17     | 29     | 22     | 15     | 22     | 8      | 13     |
| 合計/Total                                                        | 213       | 294    | 240    | 242    | 242    | 337    | 513    | 323    | 368    | 369    | 349    | 253    | 208    | 188    | 256    | 257    | 315    | 440    | 511    | 358    | 339    | 333    | 316    | 386    |
| 中国/China                                                        | 129       | 150    | 143    | 141    | 139    | 193    | 233    | 270    | 289    | 295    | 293    | 175    | 116    | 101    | 135    | 110    | 160    | 310    | 367    | 252    | 203    | 192    | 224    | 264    |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |           |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |
| BBレシオ/Book-to-bill ratio                                        | 0.9       | 1.0    | 0.7    | 1.1    | 1.1    | 1.1    | 1.5    | 0.8    | 0.9    | 1.0    | 0.9    | 0.9    | 0.8    | 0.7    | 0.8    | 1.5    | 1.2    | 1.1    | 1.1    | 1.0    | 0.9    | 1.0    | 0.9    | 0.9    |

## 【工作機械事業】地域別販売台数推移(月次) / <Machine Tools> Monthly Sales Volume by Region



|                                                                 | (台/Units) |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |
|-----------------------------------------------------------------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|                                                                 | Oct/23    | Nov/23 | Dec/23 | Jan/24 | Feb/24 | Mar/24 | Apr/24 | May/24 | Jun/24 | Jul/24 | Aug/24 | Sep/24 | Oct/24 | Nov/24 | Dec/24 | Jan/25 | Feb/25 | Mar/25 | Apr/25 | May/25 | Jun/25 | Jul/25 | Aug/25 | Sep/25 |
| 米州/United States                                                | 17        | 21     | 24     | 11     | 13     | 15     | 17     | 16     | 16     | 17     | 15     | 16     | 16     | 27     | 43     | 19     | 21     | 21     | 26     | 17     | 12     | 15     | 22     | 23     |
| 欧州/Europe                                                       | 59        | 65     | 63     | 25     | 30     | 33     | 41     | 39     | 40     | 36     | 21     | 36     | 35     | 43     | 44     | 26     | 39     | 31     | 41     | 28     | 37     | 66     | 48     | 57     |
| アジア/Asia                                                        | 145       | 182    | 213    | 171    | 166    | 255    | 274    | 315    | 341    | 323    | 326    | 226    | 178    | 166    | 207    | 126    | 185    | 329    | 406    | 292    | 274    | 236    | 253    | 314    |
| 国内/Japan                                                        | 17        | 40     | 43     | 7      | 18     | 17     | 19     | 14     | 16     | 9      | 12     | 17     | 19     | 20     | 36     | 3      | 21     | 12     | 8      | 19     | 34     | 15     | 16     | 30     |
| 合計/Total                                                        | 238       | 308    | 343    | 214    | 227    | 320    | 351    | 384    | 413    | 385    | 374    | 295    | 248    | 256    | 330    | 174    | 266    | 393    | 481    | 356    | 357    | 332    | 339    | 424    |
| 中国/China                                                        | 129       | 150    | 143    | 141    | 139    | 193    | 233    | 270    | 289    | 295    | 293    | 175    | 116    | 101    | 135    | 110    | 160    | 310    | 367    | 252    | 203    | 192    | 224    | 264    |
| 注記/Notes: 中国は「アジア」地域に含まれる/"China" is included in "Asia" region. |           |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |        |

## 【工作機械事業】地域別売上高推移(年間) / <Machine Tools> Annual Sales Amount by Region



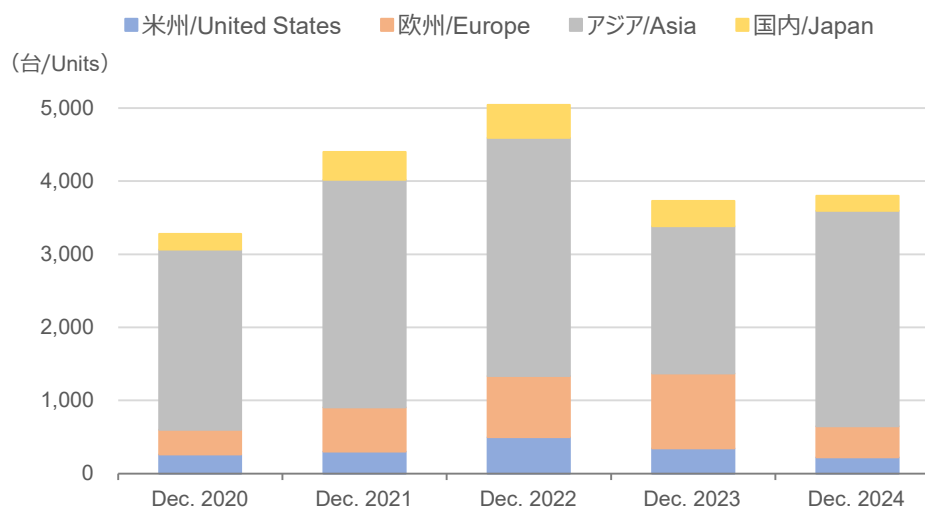
(千円/Thousands of Yen)

|                  | Dec. 2020  | Dec. 2021  | Dec. 2022  | Dec. 2023  | Dec. 2024  |
|------------------|------------|------------|------------|------------|------------|
| 米州/United States | 7,636,700  | 9,229,167  | 17,906,694 | 14,608,421 | 10,452,263 |
| 欧州/Europe        | 7,814,337  | 13,585,767 | 20,823,941 | 26,514,732 | 14,626,303 |
| アジア/Asia         | 14,658,674 | 20,228,819 | 23,868,634 | 15,365,347 | 22,322,646 |
| 国内/Japan         | 2,856,972  | 5,746,552  | 6,809,464  | 5,596,358  | 4,018,603  |
| 合計/Total         | 32,966,684 | 48,790,307 | 69,408,735 | 62,084,860 | 51,419,817 |

注記: 2021年12月期より精密部品事業は「工作機械」事業に含まれる

Notes: The Precision Products Business has been included in "Machine Tools" segment effective from the fiscal year ended December 31, 2021

## 【工作機械事業】地域別販売台数推移(年間) / <Machine Tools> Annual Sales Volume by Region



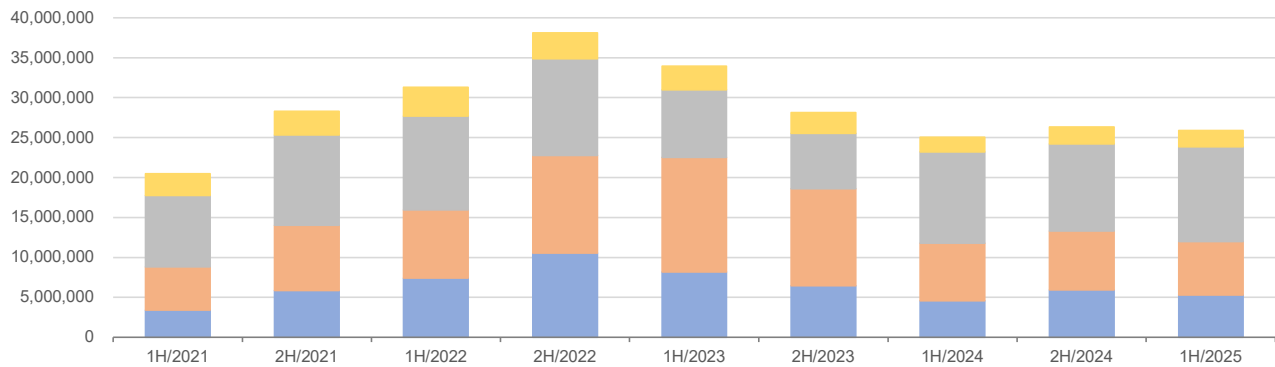
(台/Units)

|                  | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|------------------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States | 262       | 300       | 497       | 343       | 222       |
| 欧州/Europe        | 335       | 607       | 839       | 1,027     | 423       |
| アジア/Asia         | 2,465     | 3,110     | 3,256     | 2,015     | 2,948     |
| 国内/Japan         | 214       | 381       | 451       | 342       | 204       |
| 合計/Total         | 3,276     | 4,398     | 5,043     | 3,727     | 3,797     |

## 【工作機械事業】地域別売上高推移(半期) / <Machine Tools> Half-yearly Sales Amount by Region

(千円/Thousands of Yen)

■米州/United States ■欧州/Europe ■アジア/Asia ■国内/Japan



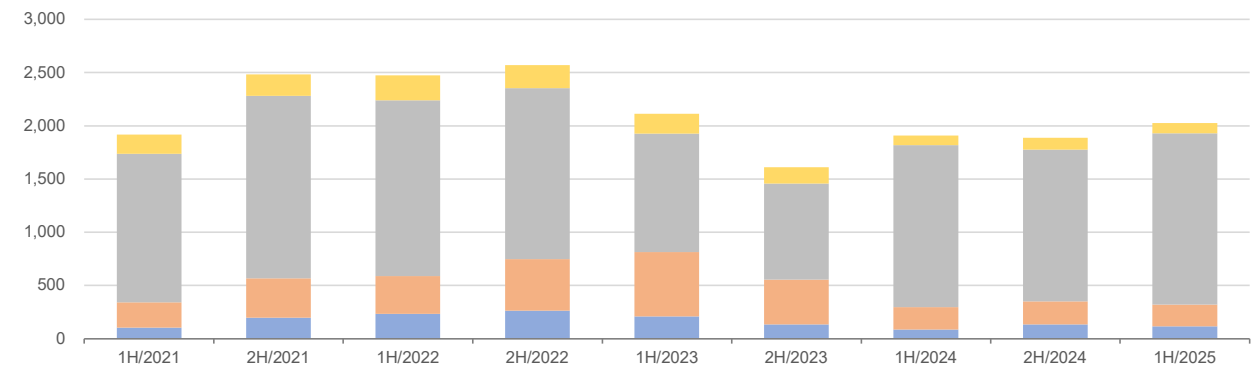
(千円/Thousands of Yen)

|                  | 1H/2021    | 2H/2021    | 1H/2022    | 2H/2022    | 1H/2023    | 2H/2023    | 1H/2024    | 2H/2024    | 1H/2025    |
|------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 米州/United States | 3,368,891  | 5,860,276  | 7,402,047  | 10,504,647 | 8,170,596  | 6,437,825  | 4,546,636  | 5,905,626  | 5,289,452  |
| 欧州/Europe        | 5,428,813  | 8,156,944  | 8,552,037  | 12,271,904 | 14,367,691 | 12,147,041 | 7,221,580  | 7,404,723  | 6,705,966  |
| アジア/Asia         | 8,948,083  | 11,280,745 | 11,749,640 | 12,118,994 | 8,430,107  | 6,935,239  | 11,446,290 | 10,876,356 | 11,849,082 |
| 国内/Japan         | 2,727,024  | 3,019,528  | 3,587,043  | 3,222,420  | 2,975,301  | 2,621,057  | 1,844,745  | 2,173,860  | 2,025,897  |
| 合計/Total         | 20,472,812 | 28,317,494 | 31,290,768 | 38,117,967 | 33,943,698 | 28,141,162 | 25,059,250 | 26,360,566 | 25,870,399 |

## 【工作機械事業】地域別販売台数推移(半期) / <Machine Tools> Half-yearly Sales Volume by Region

(台/Units)

■米州/United States ■欧州/Europe ■アジア/Asia ■国内/Japan

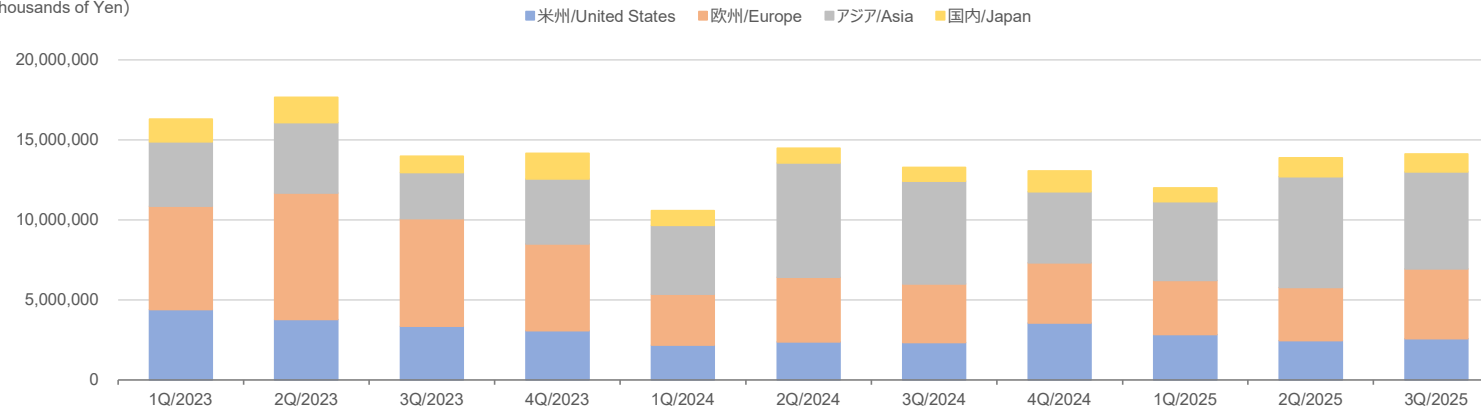


(台/Units)

|                  | 1H/2021 | 2H/2021 | 1H/2022 | 2H/2022 | 1H/2023 | 2H/2023 | 1H/2024 | 2H/2024 | 1H/2025 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States | 103     | 197     | 235     | 262     | 209     | 134     | 88      | 134     | 116     |
| 欧州/Europe        | 237     | 370     | 355     | 484     | 606     | 421     | 208     | 215     | 202     |
| アジア/Asia         | 1,397   | 1,713   | 1,649   | 1,607   | 1,112   | 903     | 1,522   | 1,426   | 1,612   |
| 国内/Japan         | 179     | 202     | 235     | 216     | 187     | 155     | 91      | 113     | 97      |
| 合計/Total         | 1,916   | 2,482   | 2,474   | 2,569   | 2,114   | 1,613   | 1,909   | 1,888   | 2,027   |

## 【工作機械事業】地域別売上高推移(四半期) / <Machine Tools> Quarterly Sales Amount by Region

(千円/Thousands of Yen)

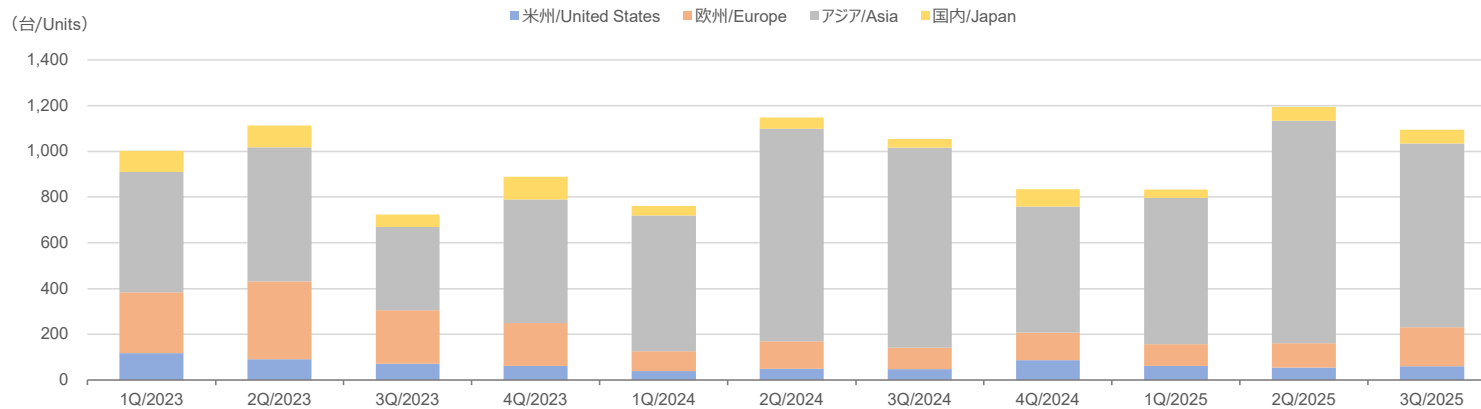


(千円/Thousands of Yen)

|                  | 1Q/2023    | 2Q/2023    | 3Q/2023    | 4Q/2023    | 1Q/2024    | 2Q/2024    | 3Q/2024    | 4Q/2024    | 1Q/2025    | 2Q/2025    | 3Q/2025    |
|------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 米州/United States | 4,395,567  | 3,775,029  | 3,354,504  | 3,083,320  | 2,176,242  | 2,370,394  | 2,337,765  | 3,567,861  | 2,832,631  | 2,456,821  | 2,575,185  |
| 欧州/Europe        | 6,466,360  | 7,901,330  | 6,732,639  | 5,414,401  | 3,176,119  | 4,045,460  | 3,667,591  | 3,737,131  | 3,379,878  | 3,326,088  | 4,354,265  |
| アジア/Asia         | 4,021,776  | 4,408,331  | 2,865,262  | 4,069,977  | 4,309,036  | 7,137,253  | 6,420,566  | 4,455,790  | 4,920,210  | 6,928,871  | 6,069,413  |
| 国内/Japan         | 1,410,906  | 1,564,395  | 1,025,181  | 1,595,874  | 912,356    | 932,386    | 860,458    | 1,313,402  | 857,504    | 1,168,394  | 1,125,457  |
| 合計/Total         | 16,294,611 | 17,649,086 | 13,977,587 | 14,163,574 | 10,573,755 | 14,485,495 | 13,286,381 | 13,074,185 | 11,990,224 | 13,880,175 | 14,124,322 |

## 【工作機械事業】地域別販売台数推移(四半期) / <Machine Tools> Quarterly Sales Volume by Region

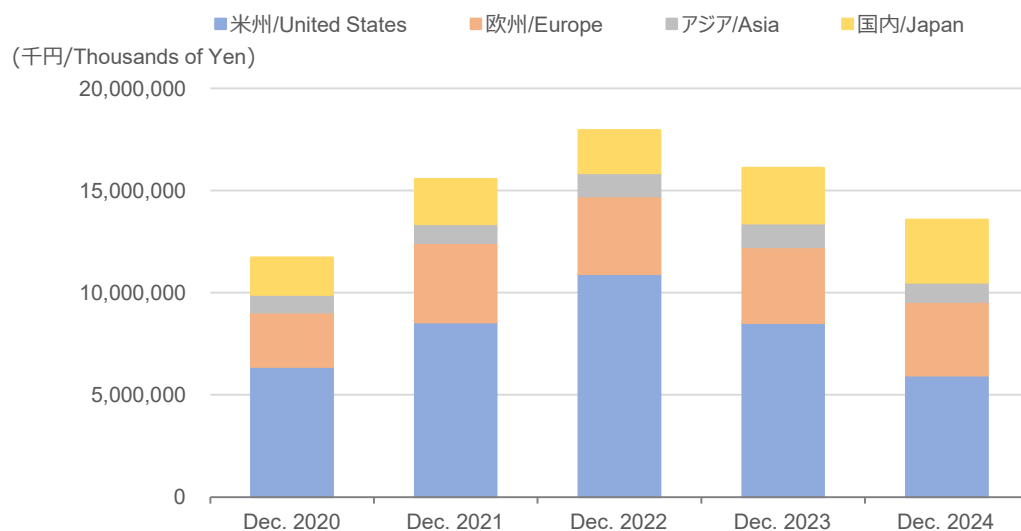
(台/Units)



(台/Units)

|                  | 1Q/2023 | 2Q/2023 | 3Q/2023 | 4Q/2023 | 1Q/2024 | 2Q/2024 | 3Q/2024 | 4Q/2024 | 1Q/2025 | 2Q/2025 | 3Q/2025 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States | 118     | 91      | 72      | 62      | 39      | 49      | 48      | 86      | 61      | 55      | 60      |
| 欧州/Europe        | 266     | 340     | 234     | 187     | 88      | 120     | 93      | 122     | 96      | 106     | 171     |
| アジア/Asia         | 525     | 587     | 363     | 540     | 592     | 930     | 875     | 551     | 640     | 972     | 803     |
| 国内/Japan         | 93      | 94      | 55      | 100     | 42      | 49      | 38      | 75      | 36      | 61      | 61      |
| 合計/Total         | 1,002   | 1,112   | 724     | 889     | 761     | 1,148   | 1,054   | 834     | 833     | 1,194   | 1,095   |

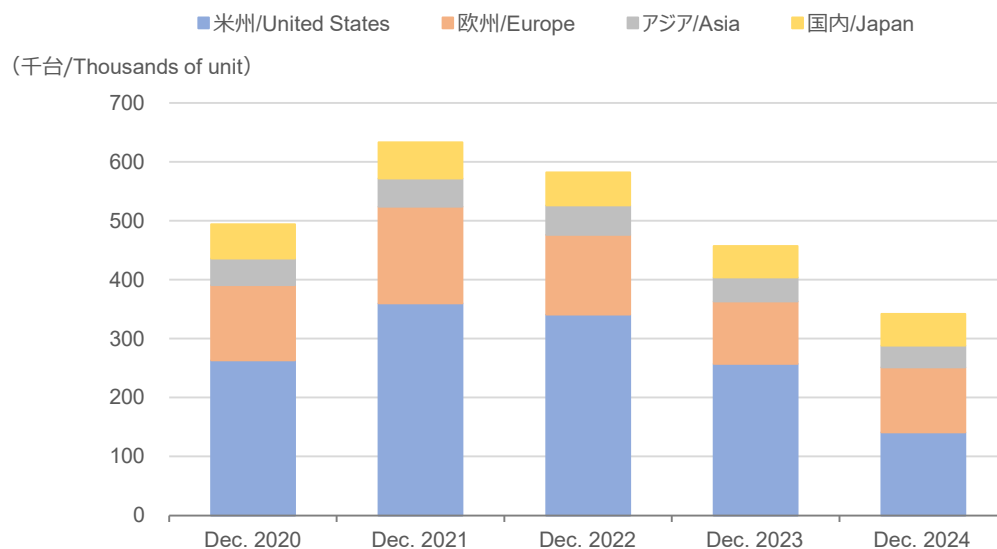
【特機事業】地域別売上高推移(年間) /  
<Special Products> Annual Sales Amount by Region



(千円/Thousands of Yen)

|                  | Dec. 2020  | Dec. 2021  | Dec. 2022  | Dec. 2023  | Dec. 2024  |
|------------------|------------|------------|------------|------------|------------|
| 米州/United States | 6,377,956  | 8,544,274  | 10,919,505 | 8,509,567  | 5,950,075  |
| 欧州/Europe        | 2,653,190  | 3,882,758  | 3,803,260  | 3,724,359  | 3,606,834  |
| アジア/Asia         | 865,258    | 930,616    | 1,127,401  | 1,147,888  | 930,939    |
| 国内/Japan         | 1,824,179  | 2,212,122  | 2,109,534  | 2,729,707  | 3,087,027  |
| 合計/Total         | 11,720,585 | 15,569,772 | 17,959,701 | 16,111,522 | 13,574,876 |

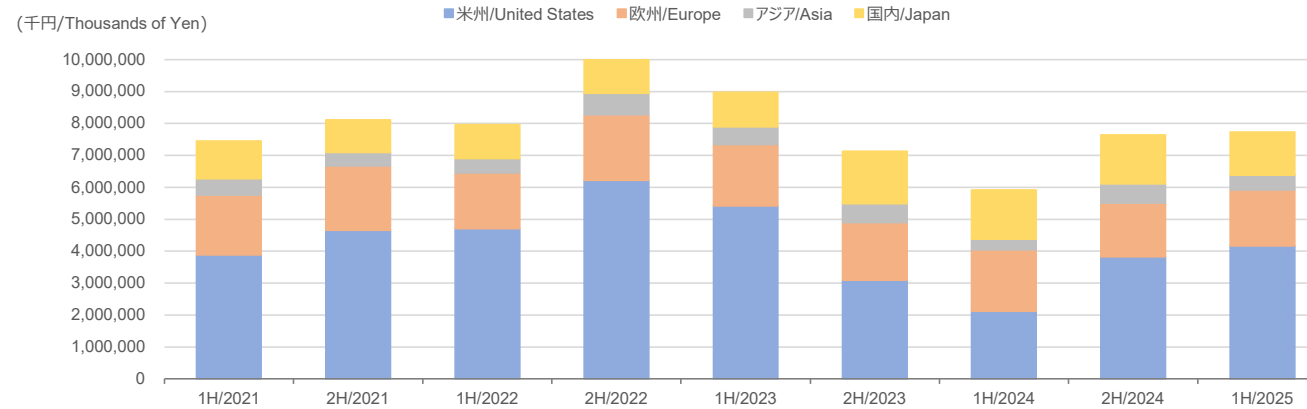
【特機事業】地域別販売台数推移(年間) /  
<Special Products> Annual Sales Volume by Region



(千台/Thousands of unit)

|                  | Dec. 2020 | Dec. 2021 | Dec. 2022 | Dec. 2023 | Dec. 2024 |
|------------------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States | 263       | 360       | 341       | 257       | 141       |
| 欧州/Europe        | 128       | 164       | 135       | 106       | 110       |
| アジア/Asia         | 45        | 48        | 50        | 41        | 37        |
| 国内/Japan         | 58        | 61        | 56        | 53        | 54        |
| 合計/Total         | 495       | 634       | 583       | 459       | 344       |

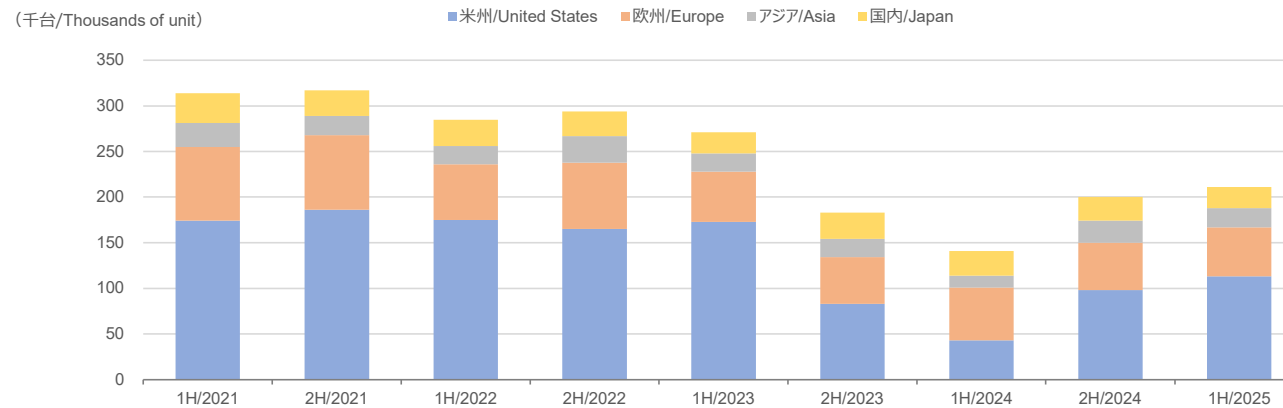
## 【特機事業】地域別売上高推移(半期) / <Special Products> Half-yearly Sales Amount by Region



(千円/Thousands of Yen)

|                  | 1H/2021   | 2H/2021   | 1H/2022   | 2H/2022   | 1H/2023   | 2H/2023   | 1H/2024   | 2H/2024   | 1H/2025   |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States | 3,883,915 | 4,660,359 | 4,699,911 | 6,219,593 | 5,417,364 | 3,092,202 | 2,120,793 | 3,829,281 | 4,163,825 |
| 欧州/Europe        | 1,874,796 | 2,007,961 | 1,745,538 | 2,057,722 | 1,917,766 | 1,806,592 | 1,924,266 | 1,682,568 | 1,763,307 |
| アジア/Asia         | 505,066   | 425,550   | 459,322   | 668,079   | 559,823   | 588,144   | 333,145   | 597,793   | 461,298   |
| 国内/Japan         | 1,194,029 | 1,018,093 | 1,057,217 | 1,052,317 | 1,088,036 | 1,641,670 | 1,549,134 | 1,537,892 | 1,343,060 |
| 合計/Total         | 7,457,807 | 8,111,964 | 7,961,989 | 9,997,711 | 8,982,992 | 7,128,610 | 5,927,340 | 7,647,535 | 7,731,492 |

## 【特機事業】地域別販売台数推移(半期) / <Special Products> Half-yearly Sales Volume by Region

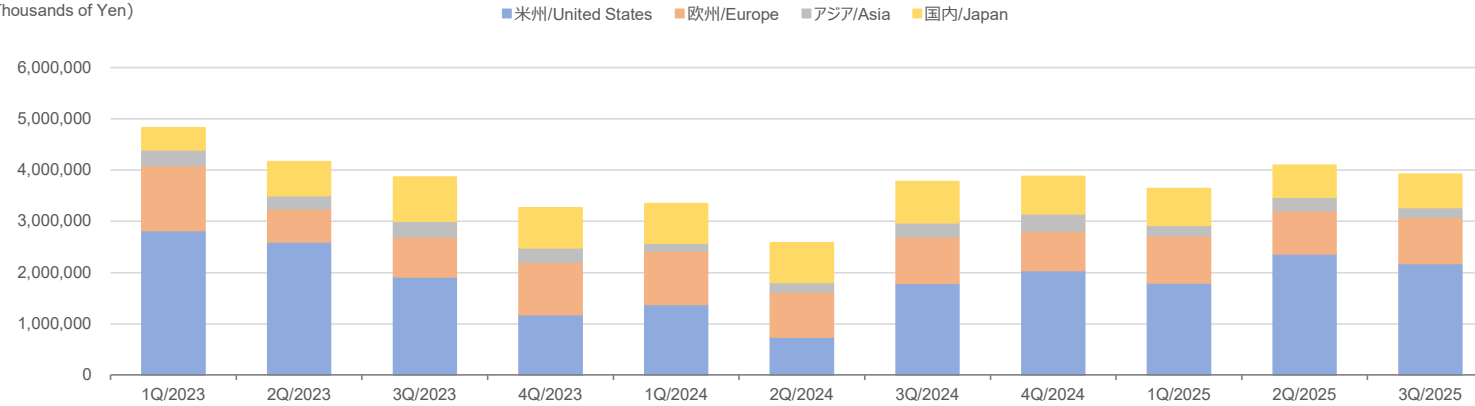


(千台/Thousands of unit)

|                  | 1H/2021 | 2H/2021 | 1H/2022 | 2H/2022 | 1H/2023 | 2H/2023 | 1H/2024 | 2H/2024 | 1H/2025 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States | 174     | 186     | 175     | 165     | 173     | 83      | 43      | 98      | 113     |
| 欧州/Europe        | 81      | 82      | 61      | 73      | 55      | 51      | 58      | 52      | 54      |
| アジア/Asia         | 26      | 21      | 20      | 29      | 20      | 20      | 13      | 24      | 21      |
| 国内/Japan         | 33      | 28      | 29      | 27      | 23      | 29      | 27      | 26      | 23      |
| 合計/Total         | 316     | 317     | 286     | 296     | 273     | 185     | 143     | 201     | 212     |

## 【特機事業】地域別売上高推移(四半期) / <Special Products> Quarterly Sales Amount by Region

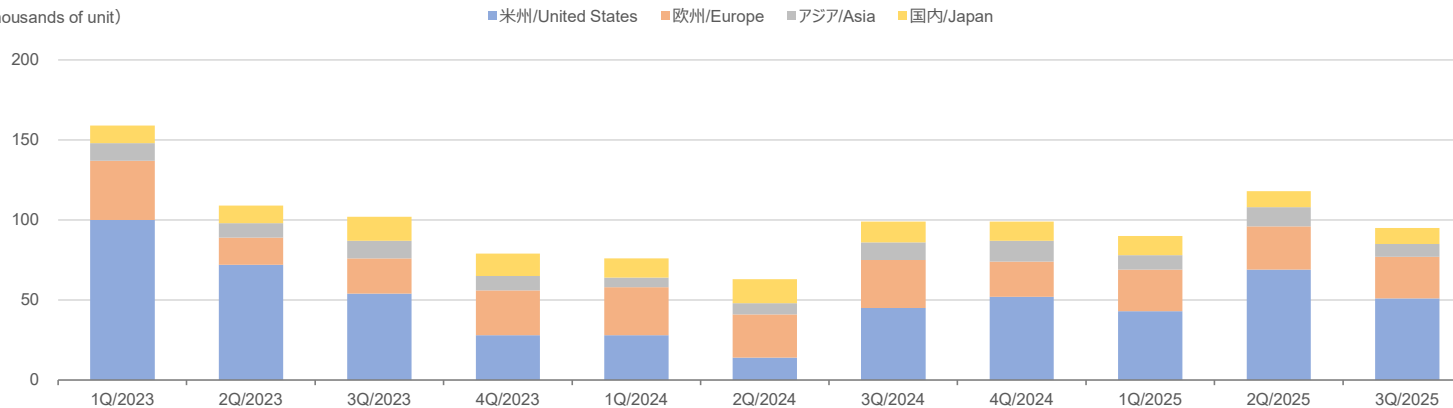
(千円/Thousands of Yen)



|                  | 1Q/2023   | 2Q/2023   | 3Q/2023   | 4Q/2023   | 1Q/2024   | 2Q/2024   | 3Q/2024   | 4Q/2024   | 1Q/2025   | 2Q/2025   | 3Q/2025   |
|------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| 米州/United States | 2,822,601 | 2,594,763 | 1,914,297 | 1,177,905 | 1,378,866 | 741,926   | 1,789,589 | 2,039,692 | 1,799,750 | 2,364,075 | 2,177,152 |
| 欧州/Europe        | 1,266,016 | 651,750   | 782,613   | 1,023,979 | 1,042,164 | 882,102   | 904,651   | 777,916   | 919,402   | 843,904   | 905,271   |
| アジア/Asia         | 304,161   | 255,662   | 302,930   | 285,213   | 151,406   | 181,739   | 272,621   | 325,172   | 199,185   | 262,112   | 185,037   |
| 国内/Japan         | 429,395   | 658,641   | 864,232   | 777,437   | 773,885   | 775,249   | 807,860   | 730,031   | 720,905   | 622,154   | 648,681   |
| 合計/Total         | 4,822,174 | 4,160,817 | 3,864,073 | 3,264,536 | 3,346,322 | 2,581,018 | 3,774,722 | 3,872,813 | 3,639,244 | 4,092,247 | 3,916,141 |

## 【特機事業】地域別販売台数推移(四半期) / <Special Products> Quarterly Sales Volume by Region

(千台/Thousands of unit)



|                  | 1Q/2023 | 2Q/2023 | 3Q/2023 | 4Q/2023 | 1Q/2024 | 2Q/2024 | 3Q/2024 | 4Q/2024 | 1Q/2025 | 2Q/2025 | 3Q/2025 |
|------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 米州/United States | 100     | 72      | 54      | 28      | 28      | 14      | 45      | 52      | 43      | 69      | 51      |
| 欧州/Europe        | 37      | 17      | 22      | 28      | 30      | 27      | 30      | 22      | 26      | 27      | 26      |
| アジア/Asia         | 11      | 9       | 11      | 9       | 6       | 7       | 11      | 13      | 9       | 12      | 8       |
| 国内/Japan         | 11      | 11      | 15      | 14      | 12      | 15      | 13      | 12      | 12      | 10      | 10      |
| 合計/Total         | 161     | 112     | 103     | 81      | 78      | 65      | 100     | 101     | 91      | 120     | 96      |