

# Financial Results for Fiscal 2016, the Year Ended February 29, 2016

# STAR MICRONICS CO., LTD. http://www.star-m.jp Code 7718 April 12, 2016

\* The projections in this document are based on information available at the time of release of this report and certain assumptions the Company considers reasonable. The Company does not promise that these projections will be achieved. Actual results may differ materially from projections due to a variety of factors.

### Contents



Overview of Fiscal 2016	P2				
Financial Data	P3				
Sales by Segment	P4				
Quarterly Information	P5				
(Net Sales and Operating Income)					
Segment Overview					
<ul> <li>Special Products</li> </ul>	P6				
<ul> <li>Machine Tools</li> </ul>					
<ul> <li>Precision Products</li> </ul>					
Capital Investment / R&D Costs	P9				

Balance Sheets	P10
Cash Flows	P11
Key Financial Indicators	P12
Shareholder Returns	P13
Medium-term Strategy	P14
Medium-term Targets	P15
Performance Indicators (10-Year Data)	P16
Reference:	P17
<b>Business Segments and Products</b>	



# Sales increased year on year, and earnings increased year on year.

Net Sales	•	¥54.45 billion	6.9%	up	YoY
Operating Income	•	¥5.73 billion	4.7%	up	YoY
Ordinary Income	•	¥5.20 billion	15.4%	down	YoY
Net Income	•	¥3.72 billion	20.8%	down	YoY

In addition to robust sales in the Machine Tools Segment, increase in sales and operating income also as a result of the positive flow-on effects of the weak yen.



Ordinary income impacted by the incidence of a foreign exchange loss recorded as a non-operating expense.

## **Financial Data**



												(Milli	ons of Yen)	
	FY2/15Actual			1	FY2/16Actual			FY2/17 Forecast						
		Full-Year			Full-Year		1st H	Ialf	2nd I	Half		Full-Year	Full-Year	
	Amount	Income Ratio (%)	2014/2015 Change (%)	Amount	Income Ratio (%)	2015/2016 Change (%)	Amount	Income Ratio (%)	Amount	Income Ratio (%)	Amount	Income Ratio (%)	2016/2017 Change (%)	
Sales														
Special Products	11,555		22.2	11,381		(1.5)	5,830		6,470		12,300		8.1	
Machine Tools	34,578		28.2	38,150		10.3	14,920		16,720		31,640		(17.1)	
Precision Products	4,824		24.0	4,926		2.1	2,350		2,450		4,800		(2.6)	
Cloud Services <sup>**1</sup>	-		-	-		-	-		60		60		-	
Total	50,957		17.2	54,457		6.9	23,100		25,700		48,800		(10.4)	
Operating Income														
Special Products	1,739	15.1	78.2	1,744	15.3	0.3	870	14.9	1,130	17.5	2,000	16.3	14.6	
Machine Tools	5,398	15.6	50.1	5,843	15.3	8.2	1,640	11.0	2,780	16.6	4,420	14.0	(24.4)	
Precision Products	692	14.4	394.2	593	12.0	(14.3)	290	12.3	360	14.7	650	13.5	9.5	
Cloud Services <sup>**1</sup>	-	-	-	(202)	-	-	(220)	-	(110)	-	(330)	-	-	
Eliminations or Corporate	(2,354)			(2,243)			(1,010)		(1,230)		(2,240)			
Total	5,476	10.7	110.1	5,735	10.5	4.7	1,570	6.8	2,930	11.4	4,500	9.2	(21.5)	
Ordinary Income	6,150	12.1	91.1	5,206	9.6	(15.4)	1,670	7.2	3,030	11.8	4,700	9.6	(9.7)	
Net Income <sup>#2</sup>	4,695	9.2	310.7	3,720	6.8	(20.8)	1,400	6.1	2,800	10.9	4,200	8.6	12.9	

%1. Special Products is including Cloud Services in consolidated earning report and other disclosure information.
%2. Profit attributable to owners of parent

ROE (%) <sup>** 3</sup>	9.8	7.4	8.4
Cash Dividends Applicable to the Year	¥44	¥46	¥48
DOE (%) <sup>**4</sup>	3.9	3.9	4.1

3. ROE (Return on Equity) =Net Income/Shareholders' Equity (average for the beginning and end of the period)x 100(%)

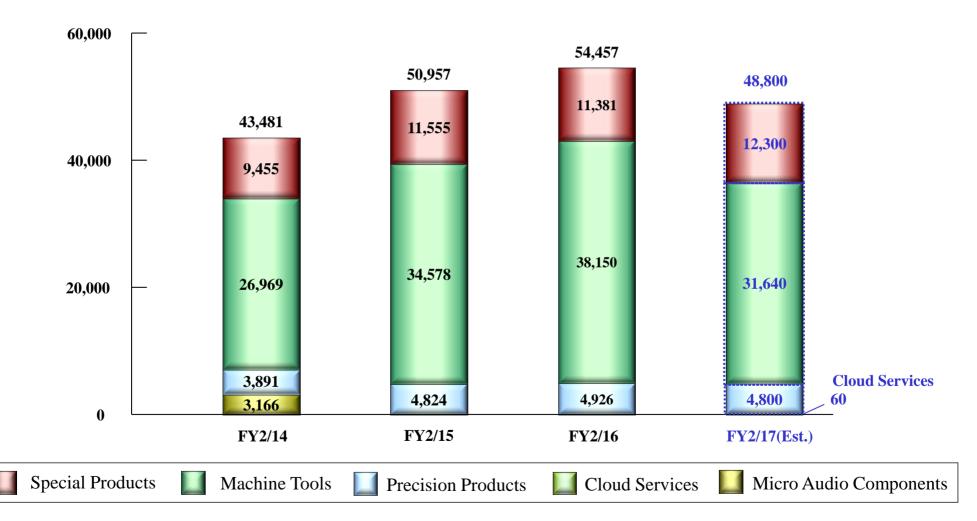
※4. DOE (Dividend	Full-Year Assumption	Foreign Exchange Sensitivity <sup>#5</sup>				
Exchange Rate	US\$	¥105.86	¥121.05		¥115.00	¥26 million
	EUR	¥140.43	¥134.32		¥125.00	¥42 million
	GBP	¥174.21	¥185.12		¥160.00	¥9 million
	CHF	¥115.62	¥125.97		¥115.00	¥27 million

※5. Foreign Exchange Sensitivity: Sensitivity of operating income to a ¥1 change in foreign exchange rates.

## Sales by Segment

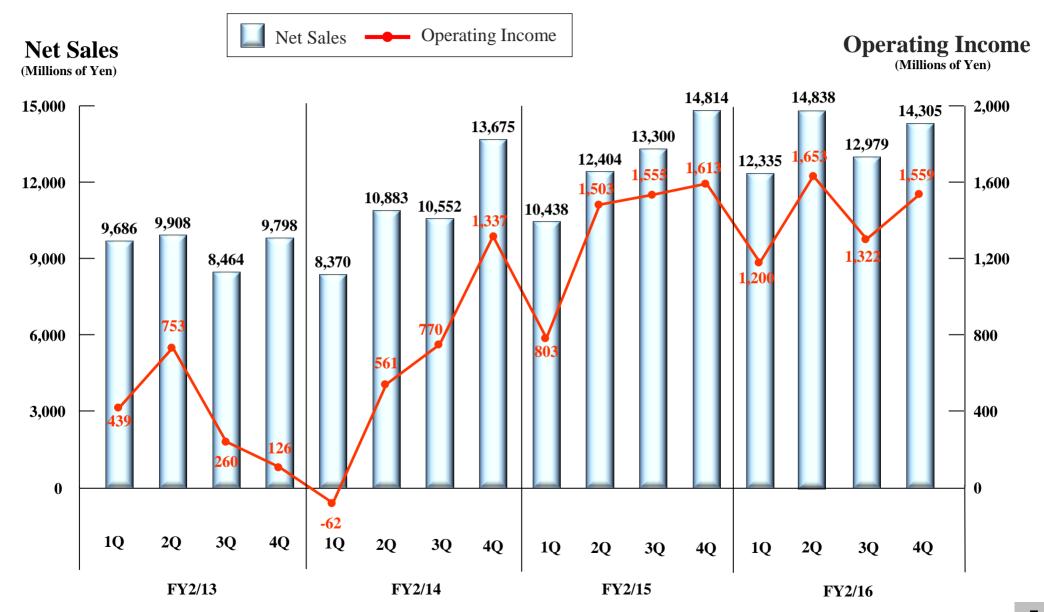


(Millions of Yen)



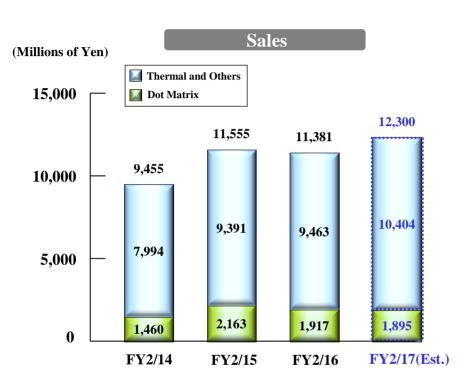
## **Quarterly Information** (Net Sales and Operating Income)



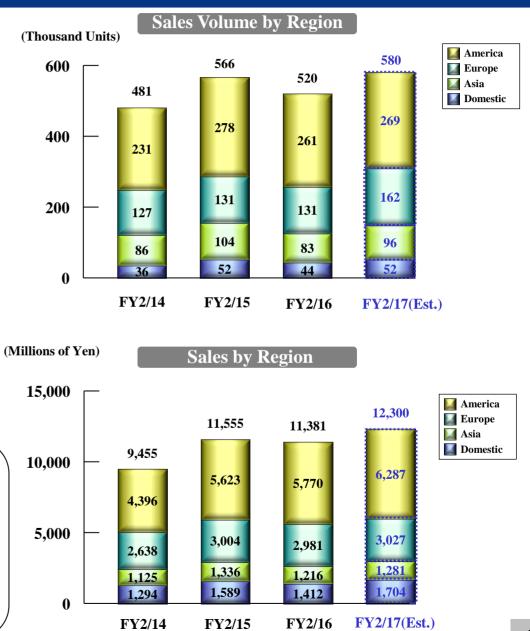


# Special Products



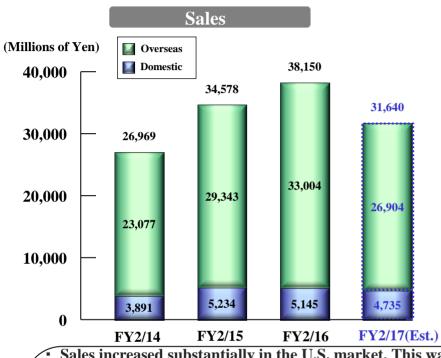


- Sales were held to slight increase owing mainly to the negative impact of inventory adjustments by sales agents in the U.S. market.
- Accounting for the slow pace of recovery in the European market, sales was unchanged from the previous fiscal year.
- In the Asian market, sales declined due mainly to the sluggish performance in China.
- Owing to such factors as the absence of large-scale orders, sales in the domestic Japanese market also declined.



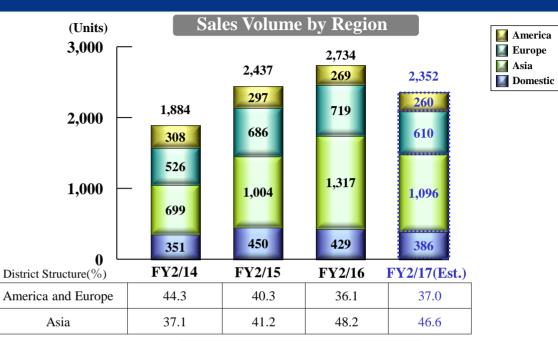






• Sales increased substantially in the U.S. market. This was largely due to firm sales in the medical equipment related sector and the weak yen.

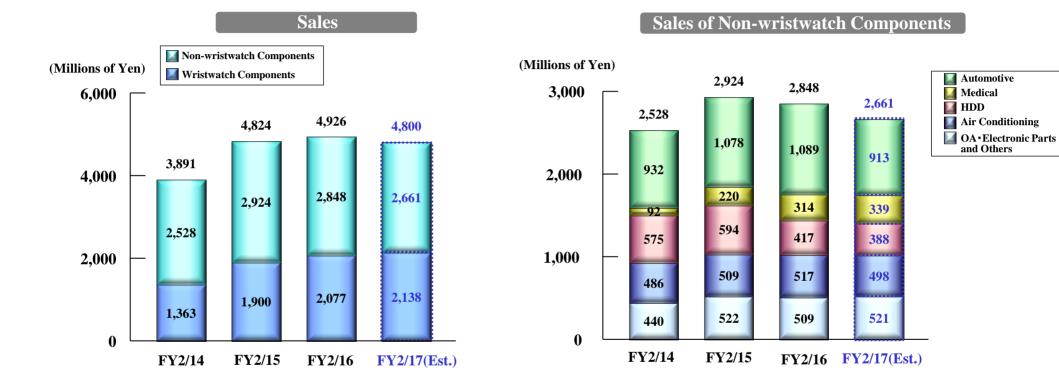
- In Europe, sales were steady compared with the corresponding period of the previous fiscal year, mainly on the back of solid sales in the automotive-related sector.
- Sales grew significantly in the Asian market. This was largely attributable to strong sales in the automotive-related sector primarily in East Asia.
- In Japan, sales saw a slight decrease. This in part reflected the downturn in demand following the end of a round of government subsidies over the second half.



	(Millions of Yen) 40,000		Sales by 34,578	7 Region 38,150		Marcon America	ope
	30,000 -	26,969	7,199	7,746	31,640 7,078	FY2/17 Price	nestic per Unit and Yen)
		7,141		15,047	******	America	27,223
	20,000 -		14,682		11,706	Europe	19,190
y		10,671				Asia	7,408
	10,000		7,461	10,210	9 110	Domestic	12,267
ne	- ,	5,264	7,401		8,119 =	Average	13,452
	0	3,891	5,234	5,145	4,735	FY2/16	13,954
Dist	rict Structure(%)	FY2/14	FY2/15	FY2/16	FY2/17(Est.)	_	J
Ame	erica and Europe	66.0	63.3	59.7	59.4		_
	Asia	19.5	21.6	26.8	25.7	]	7

# Precision Products

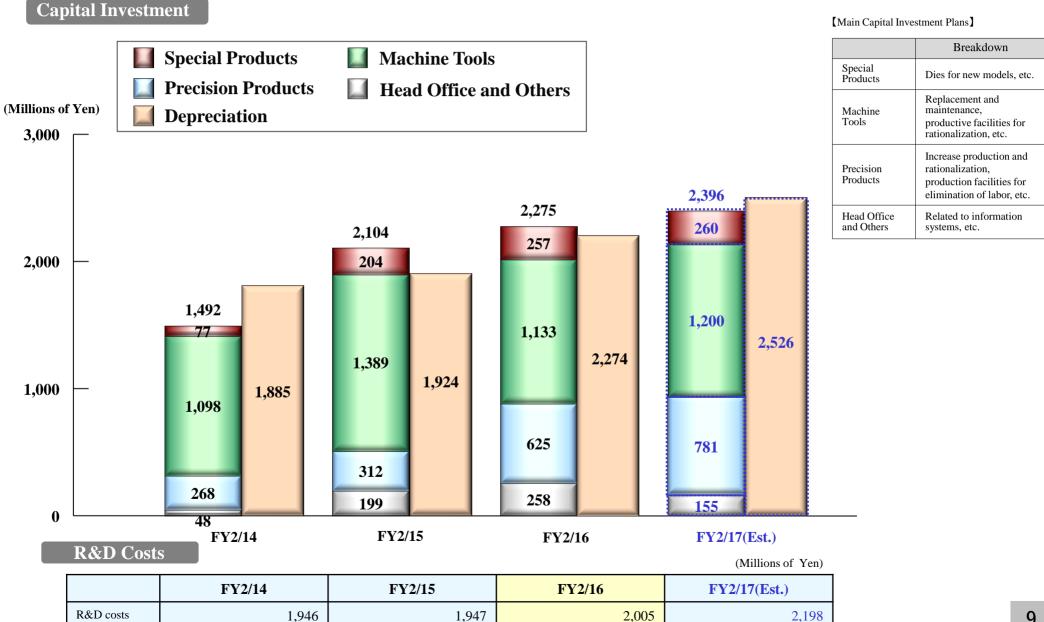




- Sales of wristwatch components increased due to strong sales to wristwatch makers.
- Despite a boost from the weak yen, sale of non-wristwatch components declined slightly due to a slump in sales of components for HDDs.

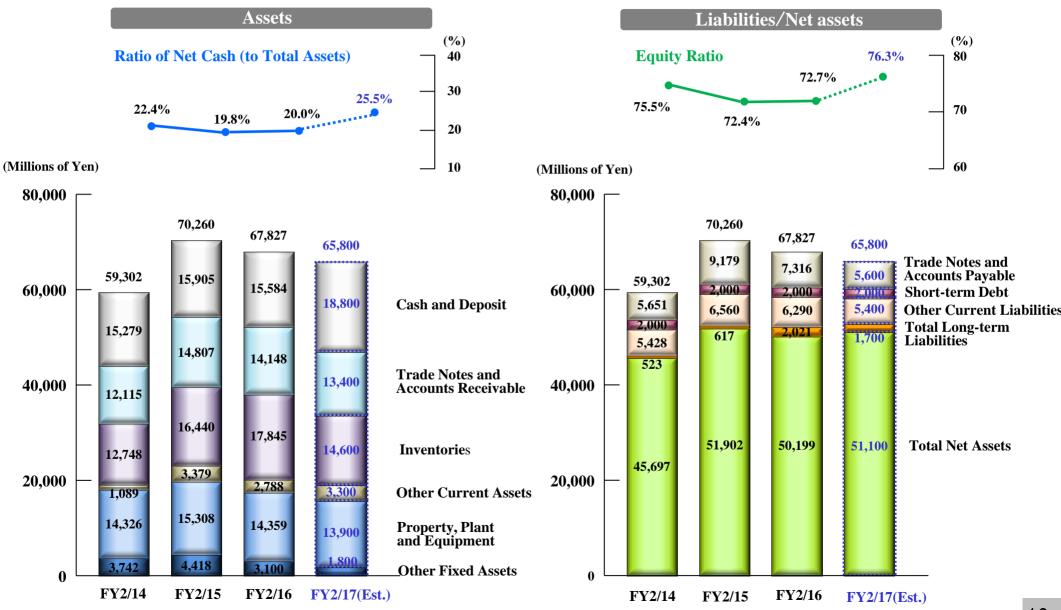
# **Capital Investment / R&D Costs**





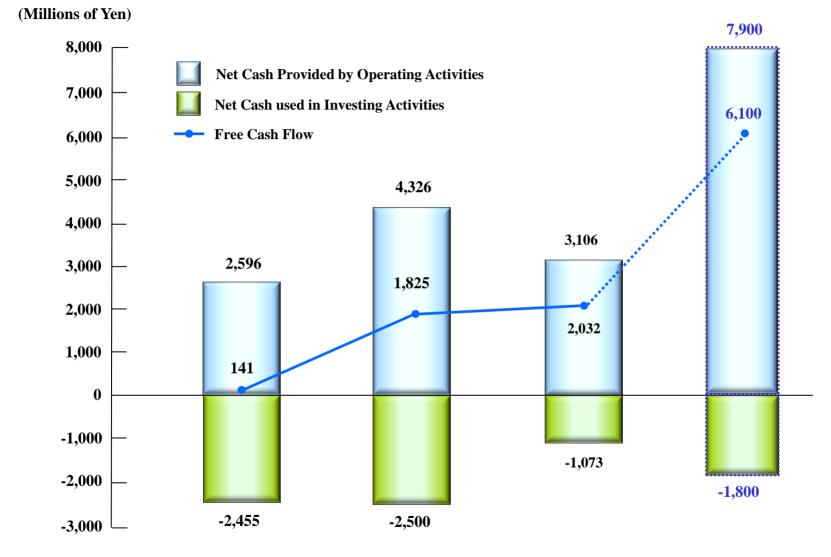
#### **Balance Sheets**





## **Cash Flows**





FY2/15

FY2/16

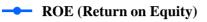
FY2/17(Est.)

FY2/14

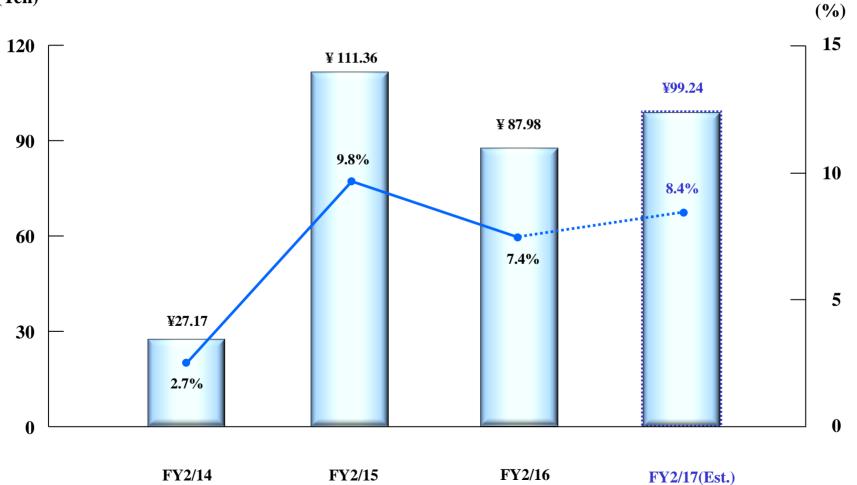
## **Key Financial Indicators**



**EPS (Earnings Per Share)** 



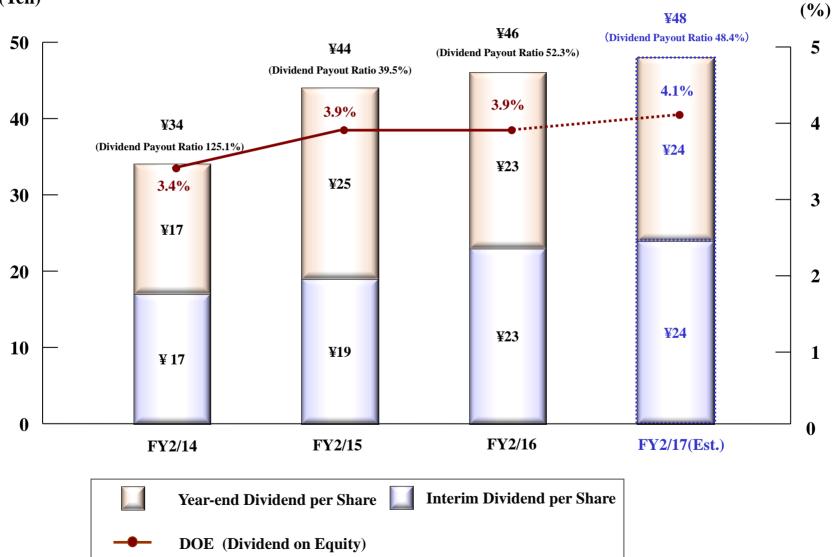
(Yen)



#### **Shareholder Returns**



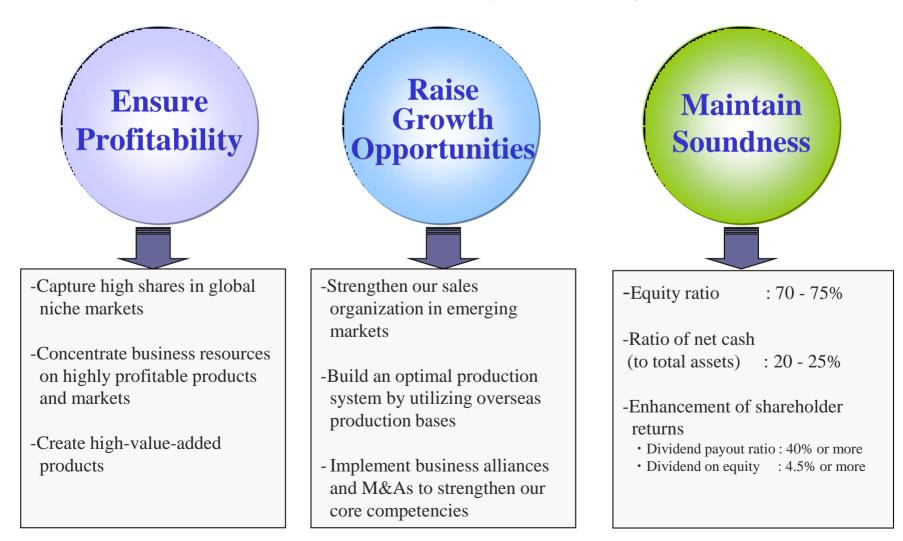
(Yen)



## **Medium-term Strategy**



We aim to ensure profitability and raise growth opportunities, and steadily make sustained returns to shareholders, by optimizing the allocation of business resources and by restructuring our businesses.



### **Medium-term Targets**



Net Sales	¥60.0 billion	ROE (Return on Equity)
Operating Income	¥8.0 billion	<b>EPS</b> (Earnings Per Share)
Net Income <sup>**</sup>	¥6.0 billion	Shareholder Returns

11% or more

are) ¥150 or more

Consolidated Dividend Payout Ratio 40% or more

DOE (Dividend on Equity) 4.5% or more

(Millions of Yen)

	FY2/16	Actual	FY2/1	7 Plan	FY2/19 Targets		
	Amount	Income Ratio	Amount	Income Ratio	Amount	Income Ratio	
Sales							
Special Products	11,381		12,300		15,000		
Machine Tools	38,150		31,640		38,500		
Precision Products	4,926		4,800		5,500		
Cloud Services	—		60		1,000		
Total	54,457		48,800		60,000		
Operating Income	5,735	10.5%	4,500	9.2%	8,000	13.3%	
Ordinary Income	5,206	9.6%	4,700	9.6%	8,000	13.3%	
Net Income <sup>**</sup>	3,720	6.8%	4,200	8.6%	6,000	10.0%	

\*Profit attributable to owners of parent

ROE	7.4%	8.4%	11.0%
EPS	¥87.98	¥99.24	¥150.00
Cash Dividends Applicable to the Year	¥46	¥48	¥60
DOE	3.9%	4.1%	4.5%

### **Performance Indicators (10-Year Data)**



	Net Sales (Millions of Yen)	Operating Income (Millions of Yen)	Income Ratio(%)	Ordinary Income (Millions of Yen)	Income Ratio(%)	Net Income <sup>**</sup> (Millions of Yen)	Income Ratio(%)	EPS (Yen)	ROE (%)	DOE (%)	Dividends Per Share (Yen)
FY2/07	62,670	10,444	16.7	10,862	17.3	7,012	11.2	131.09	12.2	3.0	32.0
FY2/08	73,883	14,651	19.8	15,170	20.5	8,080	10.9	150.74	12.8	4.7	56.0
FY2/09	56,952	8,544	15.0	8,923	15.7	4,338	7.6	85.66	7.3	3.8	45.0
FY2/10	29,180	(3,984)	-	(3,884)	-	(8,555)	-	(187.95)	-	2.2	22.0
FY2/11	35,717	1,428	4.0	1,194	3.3	161	0.5	3.71	0.4	2.5	22.0
FY2/12	41,654	3,952	9.5	4,025	9.7	2,426	5.8	56.94	6.7	3.0	26.0
FY2/13	37,858	1,579	4.2	2,254	6.0	2,299	6.1	54.66	6.0	3.3	30.0
FY2/14	43,481	2,606	6.0	3,219	7.4	1,143	2.6	27.17	2.7	3.4	34.0
FY2/15	50,957	5,476	10.7	6,150	12.1	4,695	9.2	111.36	9.8	3.9	44.0
FY2/16	54,457	5,735	10.5	5,206	9.6	3,720	6.8	87.98	7.4	3.9	46.0
FY2/17(Est.)	48,800	4,500	9.2	4,700	9.6	4,200	8.6	99.24	8.4	4.1	48.0

\*Profit attributable to owners of parent

### **Reference: Business Segments and Products**



