Financial Results for Fiscal 2016, the Year Ended February 29, 2016 STAR MICRONICS CO., LTD. http://www.star-m.jp

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Business Segments and Products


## Overview of Fiscal 2016

## Sales increased year on year, and earnings increased year on year.

| $\square$ Net Sales | $:$ | $¥ 54.45$ billion | $6.9 \%$ | up | YoY |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $\square$ Operating Income | $:$ | $¥ 5.73$ billion | $4.7 \%$ | up | YoY |
| Ordinary Income | $:$ | $¥ 5.20$ billion $15.4 \%$ | down | YoY |  |
| $\square$ Net Income | $:$ | $¥ 3.72$ billion $20.8 \%$ | down | YoY |  |

In addition to robust sales in the Machine Tools Segment, increase in sales and operating income also as a result of the positive flow-on effects of the weak yen.

Ordinary income impacted by the incidence of a foreign exchange loss recorded as a non-operating expense.

## Financial Data

(Millions of Yen)

|  | FY2/15Actual |  |  | FY2/16Actual |  |  | FY2/17 Forecast |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full-Year |  |  | Full-Year |  |  | 1st Half |  | 2nd Half |  | Full-Year |  |  |
|  | Amount | Income <br> Ratio (\%) | $\begin{gathered} \text { 2014/2015 } \\ \text { Change (\%) } \end{gathered}$ | Amount | Income <br> Ratio (\%) | $\begin{gathered} 2015 / 2016 \\ \text { Change (\%) } \end{gathered}$ | Amount | Income Ratio (\%) | Amount | Income <br> Ratio (\%) | Amount | Income <br> Ratio (\%) | $\begin{array}{\|c} \hline \text { 2016/2017 } \\ \text { Change (\%) } \\ \hline \end{array}$ |
| Sales |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special Products | 11,555 |  | 22.2 | 11,381 |  | (1.5) | 5,830 |  | 6,470 |  | 12,300 |  | 8.1 |
| Machine Tools | 34,578 |  | 28.2 | 38,150 |  | 10.3 | 14,920 |  | 16,720 |  | 31,640 |  | (17.1) |
| Precision Products | 4,824 |  | 24.0 | 4,926 |  | 2.1 | 2,350 |  | 2,450 |  | 4,800 |  | (2.6) |
| Cloud Services ${ }^{* 1}$ | - |  | - | - |  | - | - |  | 60 |  | 60 |  | - |
| Total | 50,957 |  | 17.2 | 54,457 |  | 6.9 | 23,100 |  | 25,700 |  | 48,800 |  | (10.4) |
| Operating Income |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Special Products | 1,739 | 15.1 | 78.2 | 1,744 | 15.3 | 0.3 | 870 | 14.9 | 1,130 | 17.5 | 2,000 | 16.3 | 14.6 |
| Machine Tools | 5,398 | 15.6 | 50.1 | 5,843 | 15.3 | 8.2 | 1,640 | 11.0 | 2,780 | 16.6 | 4,420 | 14.0 | (24.4) |
| Precision Products | 692 | 14.4 | 394.2 | 593 | 12.0 | (14.3) | 290 | 12.3 | 360 | 14.7 | 650 | 13.5 | 9.5 |
| Cloud Services ${ }^{* 1}$ | - | - | - | (202) | - | - | (220) | - | (110) | - | (330) | - | - |
| Eliminations or Corporate | $(2,354)$ |  |  | $(2,243)$ |  |  | $(1,010)$ |  | $(1,230)$ |  | $(2,240)$ |  |  |
| Total | 5,476 | 10.7 | 110.1 | 5,735 | 10.5 | 4.7 | 1,570 | 6.8 | 2,930 | 11.4 | 4,500 | 9.2 | (21.5) |
| Ordinary Income | 6,150 | 12.1 | 91.1 | 5,206 | 9.6 | (15.4) | 1,670 | 7.2 | 3,030 | 11.8 | 4,700 | 9.6 | (9.7) |
| Net Income ${ }^{\text {※2 }}$ | 4,695 | 9.2 | 310.7 | 3,720 | 6.8 | (20.8) | 1,400 | 6.1 | 2,800 | 10.9 | 4,200 | 8.6 | 12.9 |

※1. Special Products is including Cloud Services in consolidated earning report and other disclosure information
$※ 2$. Profit attributable to owners of parent

※3. ROE (Return on Equity) =Net Income/Shareholders' Equity (average for the beginning and end of the period)x 100(\%)
※4. DOE (Dividend on Equity) =The ratio of the non-consolidated dividend per common share (annual) /consolidated net assets per share(year average)x 100 (\%)

|  | Full-Year Assumption |
| :---: | :---: |
| Foreign Exchange Sensitivity ${ }^{* 5}$ |  |
| $¥ 115.00$ | $¥ 26$ million |
| $¥ 125.00$ | $¥ 42$ million |
| $¥ 160.00$ | $¥ 9$ million |
| $¥ 115.00$ | $¥ 27$ million |

## Sales by Segment

## stur

(Millions of Yen)


Special Products
Machine Tools
Precision Products
Cloud Services
Micro Audio Components

## Quarterly Information <br> (Net Sales and Operating Income)

## Net Sales

(Millions of Yen)


## Operating Income (Millions of Yen)



## Special Products

Sales Volume by Region



## Precision Products

Sales
Sales of Non-wristwatch Components



- Sales of wristwatch components increased due to strong sales to wristwatch makers.
- Despite a boost from the weak yen, sale of non-wristwatch components declined slightly due to a slump in sales of components for HDDs.


## Capital Investment / R\&D Costs

## st@lrk

## Capital Investment



## Balance Sheets



## Cash Flows

(Millions of Yen)


## Key Financial Indicators

$\square$ EPS (Earnings Per Share)
$\rightarrow$ ROE (Return on Equity)


## Shareholder Returns


$\square$ Year-end Dividend per Share $\square$ Interim Dividend per Share
$\square \quad$ DOE (Dividend on Equity)

## Medium-term Strategy

We aim to ensure profitability and raise growth opportunities, and steadily make sustained returns to shareholders, by optimizing the allocation of business resources and by restructuring our businesses.


## Medium-term Targets

$\square$ Net Sales
$\square$ Operating Income
$\square$ Net Income*
$¥ 60.0$ billion
$¥ 8.0$ billion
$¥ 6.0$ billion
$\square$ ROE (Return on Equity)
EPS (Earnings Per Share)
Shareholder Returns
$11 \%$ or more
$¥ 150$ or more
Consolidated Dividend Payout Ratio 40\% or more DOE (Dividend on Equity) $4.5 \%$ or more
(Millions of Yen)

\left.|  | FY2/16 Actual |  | FY2/17 Plan |  | FY2/19 Targets |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | Income Ratio | Amount | Income Ratio | Amount | Income Ratio |
|  |  |  |  |  |  |  |
| Special Products | 11,381 |  | 12,300 |  | 15,000 |  |
| Machine Tools | 38,150 |  | 31,640 |  | 38,500 |  |
| Precision Products | 4,926 |  | 4,800 |  | 5,500 |  |
| Cloud Services | - |  | 60 |  | 1,000 |  |
|  | Total | 54,457 |  | 48,800 |  | 60,000 |$\right]$

※Profit attributable to owners of parent

| ROE | $7.4 \%$ | $8.4 \%$ | $11.0 \%$ |
| :--- | :---: | :---: | :---: |
| EPS | $¥ 87.98$ | $¥ 99.24$ | $¥ 150.00$ |
| Cash Dividends Applicable <br> to the Year | $¥ 46$ | $¥ 48$ | $¥ 60$ |
| DOE | $3.9 \%$ | $4.1 \%$ | $4.5 \%$ |

## Performance Indicators (10-Year Data)

|  | Net Sales (Millions of Yen) | Operating <br> Income (Millions of Yen) | Income Ratio(\%) | Ordinary Income (Millions of Yen) | Income Ratio(\%) | Net Income (Millions of Yen) | Income <br> Ratio(\%) | $\begin{aligned} & \text { EPS } \\ & \text { (Yen) } \end{aligned}$ | $\begin{gathered} \text { ROE } \\ (\%) \end{gathered}$ | $\begin{gathered} \text { DOE } \\ (\%) \end{gathered}$ | Dividends Per Share (Yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2/07 | 62,670 | 10,444 | 16.7 | 10,862 | 17.3 | 7,012 | 11.2 | 131.09 | 12.2 | 3.0 | 32.0 |
| FY2/08 | 73,883 | 14,651 | 19.8 | 15,170 | 20.5 | 8,080 | 10.9 | 150.74 | 12.8 | 4.7 | 56.0 |
| FY2/09 | 56,952 | 8,544 | 15.0 | 8,923 | 15.7 | 4,338 | 7.6 | 85.66 | 7.3 | 3.8 | 45.0 |
| FY2/10 | 29,180 | $(3,984)$ | - | $(3,884)$ | - | $(8,555)$ | - | (187.95) | - | 2.2 | 22.0 |
| FY2/11 | 35,717 | 1,428 | 4.0 | 1,194 | 3.3 | 161 | 0.5 | 3.71 | 0.4 | 2.5 | 22.0 |
| FY2/12 | 41,654 | 3,952 | 9.5 | 4,025 | 9.7 | 2,426 | 5.8 | 56.94 | 6.7 | 3.0 | 26.0 |
| FY2/13 | 37,858 | 1,579 | 4.2 | 2,254 | 6.0 | 2,299 | 6.1 | 54.66 | 6.0 | 3.3 | 30.0 |
| FY2/14 | 43,481 | 2,606 | 6.0 | 3,219 | 7.4 | 1,143 | 2.6 | 27.17 | 2.7 | 3.4 | 34.0 |
| FY2/15 | 50,957 | 5,476 | 10.7 | 6,150 | 12.1 | 4,695 | 9.2 | 111.36 | 9.8 | 3.9 | 44.0 |
| FY2/16 | 54,457 | 5,735 | 10.5 | 5,206 | 9.6 | 3,720 | 6.8 | 87.98 | 7.4 | 3.9 | 46.0 |
| FY2/17(Est.) | 48,800 | 4,500 | 9.2 | 4,700 | 9.6 | 4,200 | 8.6 | 99.24 | 8.4 | 4.1 | 48.0 |

[^0]
## Reference:Business Segments and Products

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[^0]:    ※Profit attributable to owners of parent

